

BANGKOK BANK BERHAD
199401014060 (299740-W)
(Incorporated in Malaysia)

Directors' Report and Audited Financial Statements
31 December 2022

199401014060 (299740-W)

**Bangkok Bank Berhad
(Incorporated in Malaysia)**

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Directors' report

The directors hereby present their report together with the audited financial statements of the Group and of the Bank for the financial year ended 31 December 2022.

Principal activities

The principal activities of the Bank are banking and related financial services. The principal activity of the subsidiary is the provision of nominee services as disclosed in Note 11 to the financial statements.

There were no significant changes in the nature of the principal activities during the financial year.

Results

	Group 2022 RM'000	Bank 2022 RM'000
Profit for the financial year	<u>39,958</u>	<u>39,937</u>

There were no material transfers to or from reserves, allowances or provisions during the financial year other than as disclosed in Notes 8 and 18 and the statement of changes in equity to the financial statements.

In the opinion of the directors, the results of the operations of the Group and of the Bank during the current financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

Dividends

No dividend has been paid or declared by the Bank since the end of the previous financial year. The directors do not propose any final dividend in respect of the financial year ended 31 December 2022.

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Directors

The names of the directors of the Bank in office since the beginning of the financial year to the date of this report are:

Mr. Banlue Chantadisai
Ms. Rushda Theeratharathorn
Mr. Chris Chia Woon Liat
Y.A.M. Tunku Ali Redhauddin Ibni Tuanku Muhriz
Mr. Chaiyarit Anuchitworawong
Mr. Bordin Unakul
Mr. Por Peng Seong
Ms. Leong Sow Yoke (appointed on 9 June 2022)
Mr. Chew Boon Keong (appointed on 30 October 2022)
Mr. Tham Kwok Meng (resigned on 1 March 2022)
Mr. Lee Khee Joo @ Lee Ying Chong (retired on 29 October 2022)

The names of the directors of the subsidiary in office since the beginning of the financial year to the date of this report are:

Mr. Kanet Buranasin
Mr. Surayud Kanchanabhogin
Ms. Kaan Wai May

Directors' benefits

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Bank was a party, whereby the directors might acquire benefits by means of the acquisition of shares in or debentures of the Bank or any body corporate.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors or the fixed salary of a full-time employee of the Bank amounted to RM1,332,000) by reason of a contract made by the Bank or its related corporations with any director or with a firm of which he or she is a member, or with a company in which he or she has a substantial financial interest.

The Bank maintains a liability insurance for the directors of the Group. The total amount of sum insured for directors of the Group for the financial year amounted to RM5,000,000.

Directors' interests

Mr. Banlue Chantadisai and Mr. Bordin Unakul hold 18,000 shares and 4,620 shares respectively in Bangkok Bank Public Company Limited, the holding company of the Bank, as at 31 December 2022.

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Directors' interests (cont'd.)

The interest in shares in the holding company of those who was a director at the end of the financial year are as follows:

	No. of ordinary shares of THB10 each ("share")			
	As at 01.01.2022	Bought	Sold	As at 31.12.2022
Mr. Banlue Chantadisai	18,000	-	-	18,000
Mr. Bordin Unakul	4,620	-	-	4,620

Other than the above, none of the other directors in office at the end of the financial year had any interest in shares in the Bank or its related corporations during the financial year.

Other statutory information

- (a) Before the statements of financial position, income statements and statements of comprehensive income of the Group and of the Bank were made out, the directors took reasonable steps:
- (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts, and satisfied themselves that all known bad debts had been written off and that adequate provision had been made for doubtful debts; and
 - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances which would render:
- (i) require any amount to be written off as bad debts or the amount of the allowances for doubtful debts in the financial statements of the Group and of the Bank inadequate to any substantial extent; and
 - (ii) the values attributed to the current assets in the financial statements of the Group and of the Bank misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Bank misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Bank which would render any amount stated in the financial statements misleading.

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Other statutory information (cont'd.)

- (e) At the date of this report, there does not exist:
- (i) any charge on the assets of the Group or of the Bank which has arisen since the end of the financial year which secures the liabilities of any other person; or
 - (ii) any contingent liability of the Group or of the Bank which has arisen since the end of the financial year other than those arising from the normal course of business of the Group and of the Bank.
- (f) In the opinion of the directors:
- (i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Bank to meet their obligations when they fall due; and
 - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Bank for the financial year in which this report is made.

Business overview for the financial year ended 31 December 2022 and outlook for the financial year 2023

For the financial year 2022, the Bank recorded a profit before tax ("PBT") of RM54.7 million compared with the previous financial year of RM30.2 million mainly due to higher total income coupled with lower allowance for expected credit loss ("ECL").

Gross loans, advances and financing decreased by RM280.8 million from RM3.25 billion as at 31 December 2021 to RM2.97 billion as at 31 December 2022 due to inflationary cost pressure which weigh on business sentiments.

Deposits from customers decreased from RM2.32 billion as at 31 December 2021 to RM2.01 billion as at 31 December 2022. The Bank continues to focus on gathering customer deposits to maintain prudent liquidity position and to pace with loan drawdown. Liquidity coverage ratio and net stable funding ratio are well above regulatory requirement as at 31 December 2022.

Global economy and market outlook are expected to remain challenging, reflecting concerns from global recession due to global monetary tightening to tame inflation pressures. Nonetheless, Malaysia's Gross Domestic Product ("GDP") grew 7% in Q4 2022. Reopening of international borders and realisation of multi-year projects are expected to improve labour market condition and public income prospects amid transition to endemic phase.

Overall, the Bank is expected to remain sound supported by strong capital base. The Bank will continue to realign product offerings to changing landscape and remain steadfast in supporting existing and new customers throughout the pandemic to attain sustainable long term business growth.

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Profile of Directors

Mr. Banlue Chantadisai Chairman / Independent Director

Mr. Banlue Chantadisai, a Thai citizen, holds a Bachelor of Science degree in Civil Engineering from the Massachusetts Institute of Technology and a Master of Business Administration from the University of Chicago Business School.

He is an independent director and Chairman of the Audit Committee of Property Perfect Public Co. Ltd and World Flex Public Co. Ltd. He is also an Executive Director of C.S. Capital Ltd.

Mr. Banlue has held various senior positions at Bangkok Bank Public Co. Ltd., including General Manager of Jakarta branch, General Manager of Singapore branch, and head of the Investment Banking Group. His other working experiences included being the Managing Director of Asia Credit Public Co. Ltd. and Chief Financial Officer of IRPC Public Co. Ltd. He was a director of Thai Rating and Information Services Co. Ltd., a director of Small Industry Credit Guarantee Corporation, and an advisory committee member of Thailand Equity Fund. He also served for nine years as a member of the Committee of University Affairs, Navamindradhiraj University.

Mr. Banlue was appointed to the Board on 1 August 2017 and Chairman on 30 April 2018.

Ms. Rushda Theeratharathorn Executive Director

Ms. Rushda Theeratharathorn, a Thai citizen, was appointed to the Board on 17 September 1996. She holds a Bachelor of Accountancy degree from Chulalongkorn University, Thailand and Master of Management degree from Sasin Institute of Chulalongkorn University, Thailand.

Ms. Rushda is currently the Senior Executive Vice President of Bangkok Bank Public Co Ltd (“BBL”) and is responsible for the overall credit management. Prior to her current position, she assumed various senior positions in BBL, including General Manager, BBL Singapore branch and Head of Credit Acceptance with BBL, Thailand.

Currently, Ms. Rushda sits on the Boards of Bangkok Bank Berhad, Malaysia, Sinnsuptawee Asset Management Co Ltd, Thailand, Bangkok Bank (China) Co Ltd. and Bualuang Ventures Limited, Thailand.

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Profile of Directors (cont'd.)

**Mr. Chris Chia Woon Liat
Non-Independent Director**

Mr. Chris Chia Woon Liat, a Malaysian, was appointed to the Board on 5 October 2006. He holds a Bachelor of Commerce (Accounting & Finance) degree with First Class Honours as well as a Master in Accounting degree (with distinction) from University of Western Australia. He also holds a M.B.A. from Massachusetts Institute of Technology's Sloan School of Management, USA and a Master of Liberal Arts degree from Harvard University, USA.

Mr. Chris Chia is the Managing Partner of Kendall Court, an investment partnership focused on alternative financing primarily in the Southeast Asian region and across Asia Pacific, managing and invested several funds with assets managed in excess of USD1 billion. The Funds are focused on quasi-equity / mezzanine financing in mid-market buyout transactions and development capital across the Southeast Asian region. Kendall Court has won numerous awards across the industry and across the region for its investment track record and commitment to excellence.

**Y.A.M. Tunku Ali Redhauddin Ibni Tuanku Muhriz
Non-Independent Director**

Y.A.M. Tunku Ali Redhauddin Ibni Tuanku Muhriz ("Tunku Ali"), a Malaysian, was appointed to the Board of Bangkok Bank Berhad on 10 June 2013.

He is Independent Chairman of Bumi Armada Berhad, a listed oil and gas services company and Taliworks Corporation Berhad, a listed infrastructure services company. He was appointed as Chairman of Astro Malaysia Holdings Berhad with effect from 23 June 2022. In addition, he sits on the boards of Bangkok Bank Malaysia and Sun Life Malaysia Assurance. He is Senior Advisor to TPG Capital, a global private equity firm, sitting on the boards of several TPG portfolio companies, including CVS KL, a specialist heart hospital, Pathology Asia Holdings, a provider of diagnostic laboratory services in South East Asia and Columbia Asia, a hospital group. He is also Chairman of XCL Malaysia, an Education Group. Separately, Tunku Ali is a Partner at Vynn Capital, an early stage Venture Capital investment firm.

He is Chairman of the Board of Trustees of the Munarah Foundation, Chairman and Founding Trustee of Teach for Malaysia (TFM), President of WWF Malaysia, a Trustee of Amanah Warisan Negara (National Heritage Trust of Malaysia), Chairman of the Board of Governors of Marlborough College Malaysia, Director of Tsinghua Education Foundation Malaysia and Pro-Chancellor of Universiti Sains Islam Malaysia. Tunku Ali is also Brigadier General and Commander of Regiment 508 of the Territorial Army of Malaysia.

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Profile of Directors (cont'd.)

**Y.A.M. Tunku Ali Redhauddin Ibni Tuanku Muhriz (Cont'd)
Non-Independent Director**

He holds a Masters of Public Administration from the John F Kennedy School of Government, Harvard University and a BA (Hons) in History and Social & Political Sciences from the University of Cambridge. He is an Honorary Bencher of the Inner Temple, United Kingdom. He is presently a candidate for an Executive MBA at the People's Bank of China School of Finance, Tsinghua University, China. In 2013, Tunku Ali was recognised as a Young Global Leader (YGL) by the World Economic Forum, and as an Asia 21 Young Leader by the Asia Society. Previously, Tunku Ali was a management consultant with McKinsey & Company and an investments professional with Khazanah Nasional Berhad, Malaysia's Sovereign Development fund.

**Mr. Chaiyarit Anuchitworawong
Executive Director**

Mr. Chaiyarit Anuchitworawong, a Thai citizen, was appointed to the Board on 26 January 2017. He graduated with a Master of Art in Banking and Finance from University College of North Wales, Bangor, UK and holds a Bachelor of Business Administration in Management (Honors) of Assumption University, Thailand.

Mr. Chaiyarit is a Senior Executive Vice President and Head of International Banking Group at Bangkok Bank Public Co. Ltd. ("BBL"). He is also currently responsible for investor relations. His previous responsibilities at BBL included being the Manager of the Office of the President and the General Manager of BBL's Hong Kong Branch.

Currently, Mr. Chaiyarit sits on the Boards of BBL (Cayman) Company Limited and Bangkok Bank (China) Company Limited.

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Profile of Directors (cont'd.)

**Mr. Bordin Unakul
Independent Director**

Mr. Bordin Unakul, a Thai citizen, was appointed to the Board on 30 May 2018. He has extensive experience of over 30 years in the Thai capital market. He joined The Stock Exchange of Thailand (“SET”) in 2010 as Executive Vice President (“EVP”). At SET, he has been Chief Operating Officer responsible for all operations and Corporate Services which include market operations, corporate communications, human resources, procurement and administration departments. He was also Head of Sustainable Development Division, which comprises of the Corporate Governance Development Department, Social Responsibility Department and Social Development Department with key mission to promote sustainable development of the Thai capital market.

Prior to joining SET, Mr. Bordin was employed by Bangkok Bank Public Company Limited as EVP and had insights into various areas of the banking industry. In addition, Mr. Bordin was a board member of the Thai Financial Planners Association. He had resigned from SET in December 2016 upon the request from the Thai government to assist in various ministries such as the Ministry of Finance, Ministry of Education, Ministry of Social Development, etc. He was appointed by the Ministry of Finance of Thailand on 11 December 2018 as director to the State Enterprises Performance Assessment Committee.

Mr. Bordin earned his bachelor’s degree in Business Administration from Hanover College, Indiana, USA, and an MBA in Marketing Management from Western Michigan University, Michigan, USA. He has completed the Directors Certification Program from the Thai Institute of Directors Association. He has also taken an exclusive executive course organised by SET’s Capital Market Academy.

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Profile of Directors (cont'd.)

**Mr. Por Peng Seong
Independent Director**

Mr. Por Peng Seong, a Malaysian, was appointed to the Board on 27 October 2022. Mr. Por holds a Bachelor of Commerce degree, majoring in accounting, from the University of Otago, Dunedin, New Zealand. He is a Fellow Chartered Accountant with Chartered Accountants Australia and New Zealand, Chartered Accountant with Malaysian Institute of Accountants, Chartered Banker with the Asian Institute of Chartered Bankers (“AICB”).

Mr. Por began his career in banking in 1984 with BHL Bank Berhad (formerly known as Ban Hin Lee Bank Berhad), starting off as Assistant Manager in the Financial Control Department before spending close to a year in the International & Money Market Department, after which he went on to become the head of the Asset Liability Management Department before finally assuming the role as Senior Manager, Treasury & Risk Control Division, a position he held from July 1995 till June 2000.

Mr. Por was the Head of Risk Management Group, Southern Bank Berhad’s from July till December 2000 following the merger of BHL Bank Berhad and Southern Bank Berhad. He joined United Overseas Bank (Malaysia) Bhd as Executive Director and Country Head of Risk Management from February 2001 till June 2018 and Executive Director and Advisor Risk Management from July till December 2018. He was subsequently appointed as a Rating Committee Member with Rating Agency of Malaysia.

Mr. Por was actively involved with the Banking fraternity. He has held the Chair of the Risk Network Group and Deputy Chairman to the Chief Risk Officers Group. He was the Chairperson for the Development Committee and was also a member of the Board of Examiner in AICB. He was also actively involved with FSTEP, an organisation set up by Bank Negara Malaysia to develop talent for the financial industry.

He has also been actively involved as a speaker and facilitator in various seminars and conferences.

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Profile of Directors (cont'd.)

**Ms. Leong Sow Yoke
Independent Director**

Ms. Leong Sow Yoke, a Malaysian, was appointed to the Board on 9 June 2022. She was a valued C-suite executive with over 30 years' experience with United Overseas Bank (Malaysia) Bhd, Overseas Union Bank (Malaysia) Bhd and Alliance Banking Group. She also has 5 years of external audit and consultancy experience in financial and IT audits and 2 years with a large conglomerate where she set up the IT Audit function. Ms. Leong currently also sits on the boards of MKH Oil Palm (East Kalimantan) Bhd and LMH Biotech Sdn Bhd.

Ms. Leong was in the pioneer batch of 45 banking industry leaders to be conferred the title "Chartered Banker" by the Asian Institute of Chartered Bankers (AICB) and Chartered Banker Institute, UK (CBIUK) in 2015. In 2010, she was conferred the inaugural Presidential Award for outstanding achievement by ISACA (Information Systems Audit & Control Association) Malaysia Chapter.

She is active in industry & business engagements and was a panellist at industry conferences and dialogue sessions organised by the Institute of Corporate Directors Malaysia (ICDM) in February 2022, ISACA Malaysia in July 2021 and Institute of Internal Auditors Malaysia (IIAM) in September 2020. She currently sits on AICB's Bank Audit and Bank Risk Examination Committees. She previously served in 2 of AICB's Industry Curriculum Committees, and completed the review of both examination texts in 2021.

Academic/Professional Qualifications: -

- i. Fellow of the Association of Chartered Certified Accountants;
- ii. Chartered Accountant, Malaysian Institute of Accountants;
- iii. Certified Information Systems Auditor (CISA), ISACA;
- iv. Certified in Risk and Information Systems Control (CRISC), ISACA; and
- v. Chartered Banker, AICB & CBIUK.

**Mr. Chew Boon Keong
Independent Director**

Mr. Chew Boon Keong, a Malaysian, was appointed to the Board on 30 October 2022. He holds a Bachelor of Business Administration from the Royal Melbourne Institute of Technology (RMIT), Australia. He is a Certified Internal Auditor and a Chartered Member of the Institute of Internal Auditors Malaysia.

Mr. Chew has 34 years of experience in the banking and financial services and corporate sector. Throughout these years, he has worked with several banks and a corporate sector and has gained extensive experience in the field of Audit covering Commercial Banks, Investment Bank, Asset Management, and Insurance. He also has invaluable experience in the area of Banking Operations covering Corporate Recovery, Credit Control and Branches Supervision.

His past employers include MUI Bank Bhd, Arab Malaysian Finance Bhd, PhileoAllied Finance Bhd, Hong Leong Bank Bhd and Multi-Purpose Holdings Bhd. His last employment was with Bangkok Bank Bhd as a Chief Internal Auditor until his retirement in July 2018.

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Corporate Governance

Board of Directors Composition

During the financial year of 2022, the Board of the Bank consists of nine (9) members, comprising one (1) Chairman / Independent Director, four (4) Independent Directors, two (2) Non-Independent Directors and two (2) Executive Directors.

The roles of the Chairman and CEO are separated to ensure a balance of power and authority, such that no one individual has unfettered power of decisions.

The Bank is helmed by an effective and experienced Board, comprising individuals of caliber credibility and integrity with necessary skills, experiences as well as qualifications to supervise the management of the business and affairs of the Bank. The Board, as a whole, provides a mixture of core competencies including banking, finance, accounting, economics, business management and audit for effective functioning and discharging of the responsibilities of the Board.

The presence of the Independent Directors provides the necessary checks and balances in the functioning of the Board and facilitates the Board in exercising objective judgement in decision making.

A brief profile of current Board members is presented on pages 5 to 10 in this Directors' Report.

Board's Duties and Responsibilities

The Board is chaired by Mr. Banlue Chantadisai.

There are matters specifically reserved for the Board's decision to ensure that the direction and control of the Bank are firmly in hand. The day-to-day conduct of the Bank's business is delegated to the CEO and full-time employees of the Bank subject to the authority limit given.

The primary functions of the Board include the following:

- (i) To approve the risk appetite, business plans and other initiatives which would, singularly or cumulatively, have a material impact on the Bank's risk profile;
- (ii) To oversee the implementation of the Bank's governance framework and internal control framework, and periodically review whether these remain appropriate in light of material changes to the size, nature and complexity of the Bank's operations;
- (iii) To promote, together with senior management, a sound corporate culture within the Bank which reinforces ethical, prudent and professional behavior;

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Corporate Governance (cont'd.)

Board's Duties and Responsibilities (cont'd.)

- (iv) To promote sustainability through appropriate environmental, social and governance considerations in the Bank's business strategies;
- (v) To oversee and approve the recovery and resolution as well as business continuity plans for the Bank to restore its financial strength, and maintain or preserve critical operations and critical services when it comes under stress; and
- (vi) To maintain oversight and exercise veto powers to reject credit applications or modify the terms of credit applications approved by the Bank's credit decision authority.

The Board also assumes various functions and responsibilities as laid down by the guidelines and directives issued by Bank Negara Malaysia ("BNM") from time to time.

Frequency and conduct of board meetings

The Board meets on a scheduled basis, at least once in every two (2) months, to review the management reports and to deliberate various matters which require its guidance and approval.

The Board met eight (8) times during the financial year ended 31 December 2022. The attendance of directors at Board Meetings held in the financial year ended 31 December 2022 is as follows:

	Name of Directors	Designation	Attendance
1.	Mr. Banlue Chantadisai	Chairman/ Independent Director	8/8
2.	Ms. Rushda Theeratharathorn	Executive Director	8/8
3.	Mr. Chris Chia Woon Liat	Non-Independent Director	8/8
4.	Y.A.M. Tunku Ali Redhaudin Ibni Tuanku Muhriz (re-designated as Non-Independent Director on 10 June 2022 after serving 9 years on Board as Independent Director)	Non-Independent Director	8/8
5.	Mr. Chaiyarit Anuchitworawong	Executive Director	7/8
6.	Mr. Bordin Unakul	Independent Director	8/8
7.	Mr. Por Peng Seong	Independent Director	8/8
8.	Ms. Leong Sow Yoke (appointed on 9 June 2022)	Independent Director	5/5
9.	Mr. Chew Boon Keong (appointed on 30 October 2022)	Independent Director	1/1
10.	Mr. Tham Kwok Meng (resigned on 1 March 2022)	Independent Director	1/1
11.	Mr. Lee Khee Joo @ Lee Ying Chong	Independent Director	7/7

The BNM Policy Document on Corporate Governance requires individual directors to have a minimum attendance of at least 75% of the Board meetings held in each financial year. All the existing directors have complied with the BNM's requirement.

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Corporate Governance (cont'd.)

Directors' Training

The Board recognised the importance of training and development needs of the directors which play a vital role in helping the directors to update and enhance their skills and knowledge with the aim for the directors to discharge their duties effectively and efficiently.

During the financial year under review, the directors had attended courses, forums and conferences in various topics to further enhance their skills and knowledge in discharging their responsibilities.

Training programmes, conferences and forums attended by the directors for the financial year ended 31 December 2022 were as follows:

FIDE Forum and Iclif Executive Education Center, Asia School of Business

1. BNM-FIDE FORUM MyFintech Week Masterclasses
2. Board Effectiveness Evaluation - Post-launch Workshop (Session 1)
3. CGM Conversations with Chairmen: A Standing Item in Board Agendas
4. Climate Risk Management and Scenario Analysis
5. Digital Currencies
6. Digital in Action
7. FIDE Core Program Module A Bank
8. FIDE Core Program Module B Bank
9. MetaFinance: The Next Frontier of the Global Economy
10. PIDM-FIDE FORUM: Recovery and Resolution Planning Sharing Session
11. The Emerging Trends, Threats and Risks to the Financial Services Industry - Managing Global Risk, Investment and Payment System

The Information Systems Audit and Control Association Malaysia & Singapore

1. 2021 Cyber Threats
2. Control Objectives for Information Technologies 2019
3. Cyber Fraud Through Internet of Things Exploits & The Dark Web
4. ISACA Virtual Summit 2022: Data Protection in an Evolving World OnDemand
5. Navigate Towards the Future & Commercial Litigation Talk
6. SheLeadsTech 2022 Conference: Digital Resilience
7. Technology Symposium: Information Technology/Operational Technology and Emerging Technology

Thai Institute of Directors

1. Building 21st century Companies in Asia (McKinsey Global Institute/IOD)
2. Engaging C-Suites: How to Build Healthy Teamwork without Crossing the Line
3. ESG as a Vehicle for Business Transformation (McKinsey/IOD)
4. From net-zero to set-zero... reimagining business landscape (MIT Center for Real Estate/IOD)
5. How Chairman Harmonize a Diverse Board
6. Leadership that Shapes the Future
7. Reimagining Boardroom in the Web 3.0 Era
8. Transformative by Design
9. What Director should know about Quantum
10. What is Business Transformation Actually

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Corporate Governance (cont'd.)

Directors' Training (cont'd.)

Other External Seminars / Conferences

1. Audit Committee: "The Megatrends & Priorities for Boards" programme
2. Audit Committee Dialogue & Networking – Session #1
3. Bloomberg New Economy Forum 2022
4. ESG Training - Sustainability & Environmental
5. Section 17A of the MACC Act 2009 and Adequate Procedures
6. "The Way Forward," Forbes Global CEO Conference 2022

Internal Training Programmes

1. Cybersecurity Awareness
2. Director's Orientation and Education Programme
3. Refresher and updates on the latest developments of AML/CFT Laws, Regulations and Banking Environment.

Board Performance

The Board has established a performance evaluation mechanism to assess the effectiveness of the Board, Board Committees and each director's contribution annually. The Nomination Committee is responsible to undertake the performance evaluation every year and submit the results to the Board for deliberation.

The Board, Board Committees and individual directors' performances are evaluated against identified key areas and key performance indicators ("KPIs") that are based on regulatory requirements and best practices. The key areas and KPIs include but are not limited to the Board and Board Committees' structure, responsibilities, meeting operations, input in policy development, participation in decision making and attendance.

Board Committees

To enhance its effectiveness and in discharging its fiduciary duties, the Board of Directors has established the Nomination Committee, Remuneration Committee, Risk Management Committee and Audit Committee to assist the Board in execution of its duties and responsibilities. The appointment of the members to these committees were approved by the Board of Directors upon recommendation by the Nomination Committee. Each Board Committee operates within its own terms of reference approved by the Board, which clearly define its duties and responsibilities.

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Board Committees (cont'd.)

(a) Nomination Committee

During the financial year of 2022, the Nomination Committee held six (6) meetings.

The composition of the Nomination Committee and attendance of the members at the meetings held during the financial year 2022 are as follows:

	Committee Members	Designation	Attendance
1.	Mr. Bordin Unakul - Chairman (redesignated as Chairman on 9 June 2022)	Independent Director	6/6
2.	Y.A.M. Tunku Ali Redhaudin Ibni Tuanku Muhriz (ceased as Chairman and remain as member on 9 June 2022)	Non-Independent Director	6/6
3.	Mr. Banlue Chantadisai (appointed as member on 30 October 2022)	Independent Director	1/1
4.	Ms. Leong Sow Yoke (appointed as member on 9 June 2022)	Independent Director	4/4
5.	Mr. Chaiyarit Anuchitworawong (appointed as member on 30 October 2022)	Executive Director	1/1
6.	Ms. Rushda Theeratharathorn (ceased as member on 30 October 2022)	Executive Director	5/5
7.	Mr. Chris Chia Woon Liat (ceased as member on 30 October 2022)	Non-Independent Director	5/5
8.	Mr. Por Peng Seong (appointed as member on 1 March 2022 and ceased as member on 30 October 2022)	Independent Director	4/4
9.	Mr. Tham Kwok Meng (resigned on 1 March 2022)	Independent Director	1/1
10.	Mr. Lee Khee Joo @ Lee Ying Chong (retired on 29 October 2022)	Independent Director	5/5

The Nomination Committee is established to provide a formal and transparent procedure for the appointment of directors and CEO as well as the assessment of effectiveness of individual directors, Board as a whole and performance of CEO and Key Senior Management Officers.

The primary functions of the Nomination Committee include the following:

- (i) Establishes the minimum requirements for the Board in terms of required mix of skills, experience, qualification and other core competencies. Establishes minimum requirements for the CEO;

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Board Committees (cont'd.)

(a) Nomination Committee (cont'd.)

- (ii) Recommends and assesses the nominees for directorship, Board Committee members and the CEO;
- (iii) Oversees through an annual review of overall composition of the Board in terms of the appropriate size and skills, and the balance between Executive Directors, Non-Executive Directors and Independent Directors;
- (iv) Establishes a mechanism for the formal annual assessment on the effectiveness of the Board as a whole and the contribution of each director to the effectiveness of the Board, the contribution of the Board's various Committees and the performance of the CEO and other Key Senior Management Officers;
- (v) Oversees the appointment, management succession planning and performance evaluation of Key Senior Management Officers; and
- (vi) Assesses on an annual basis that individual directors and Key Senior Management Officers are not disqualified under Section 59(1) of the Financial Services Act, 2013 and continue to comply with the standards for "fit and proper" criteria as approved by the Board.

(b) Remuneration Committee

During the financial year of 2022, the Remuneration Committee held four (4) meetings.

The composition of the Remuneration Committee and attendance of the members at the meetings held during the financial year 2022 are as follows:

	Committee Members	Designation	Attendance
1.	Mr. Bordin Unakul - Chairman (appointed as member on 9 June 2022 and re-designated as Chairman on 30 October 2022)	Independent Director	2/2
2.	Y.A.M. Tunku Ali Redhaudin Ibni Tuanku Muhriz	Non-Independent Director	4/4
3.	Mr. Banlue Chantadisai (appointed as member on 30 October 2022)	Independent Director	1/1
4.	Mr. Por Peng Seong (appointed as member on 1 March 2022)	Independent Director	3/3
5.	Mr. Lee Khee Joo @ Lee Ying Chong (retired on 29 October 2022)	Independent Director	3/3
6.	Mr. Chris Chia Woon Liat (ceased as member on 30 October 2022)	Non-Independent Director	3/3
7.	Mr. Tham Kwok Meng (resigned on 1 March 2022)	Independent Director	1/1
8.	Ms. Leong Sow Yoke (appointed as member on 9 June 2022 and ceased as member on 30 October 2022)	Independent Director	1/1

**Bangkok Bank Berhad
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Board Committees (cont'd.)

(b) Remuneration Committee (cont'd.)

The Remuneration Committee is established to provide a formal and transparent procedure for developing a remuneration policy for directors, CEO and Key Senior Management Officers and ensuring that compensation is competitive and consistent with the Bank's culture, objectives and strategy.

The primary functions of the Remuneration Committee include the following:

- (i) Recommends a framework of remuneration for directors, the CEO and other Key Senior Management Officers for the Board's approval;
- (ii) Reviews the remuneration packages of the directors, CEO and Key Senior Management Officers; and
- (iii) Recommends to the Board the proposed overall salary increment and overall annual bonus of the staff.

(c) Risk Management Committee

During the financial year of 2022, the Risk Management Committee held eight (8) meetings.

The composition of Risk Management Committee and attendance of the members at the meetings held during the financial year 2022 are as follows:

	Committee Members	Designation	Attendance
1.	Mr. Por Peng Seong - Chairman (appointed as Chairman on 1 March 2022)	Independent Director	8/8
2.	Mr. Bordin Unakul	Independent Director	7/8
3.	Ms. Leong Sow Yoke (appointed as member on 30 October 2022)	Independent Director	1/1
4.	Mr. Chew Boon Keong (appointed as member on 30 October 2022)	Independent Director	1/1
5.	Mr. Tham Kwok Meng (resigned on 1 March 2022)	Independent Director	1/1
6.	Mr. Lee Khee Joo @ Lee Ying Chong (retired on 29 October 2022)	Independent Director	7/7
7.	Mr. Banlue Chantadisai (ceased as member on 30 October 2022)	Independent Director	7/7

The Risk Management Committee is established to oversee senior management's activities in managing credit, market, liquidity, operational, legal and other risk and to ensure that the risk management process is in place and functioning.

**Bangkok Bank Berhad
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Board Committees (cont'd.)

Risk Management Framework

The primary functions of the Risk Management Committee include the following:

- (i) Reviews and recommends risk management strategies, policies and risk tolerance for the Board's approval;
- (ii) Reviews and assesses adequacy of risk management policies and framework in identifying, measuring, monitoring and controlling risk and extent to which these are operating effective; and
- (iii) Reviews management's periodic reports on risk exposure, risk portfolio composition and risk management activities.

The Board has in place a Risk Management Framework to provide greater clarity, focus and consistency across different risk areas in the governance of risks in the Bank. The underlying standards adopted in the Framework is consistent with the BASEL II requirements adopted by BNM.

The guiding risk management principles upon which the Bank operates are as follows:

- (i) Clear separation of risk-taking business lines and risk supervising unit;
- (ii) Identification and coverage of all relevant risk types in risk management;
- (iii) Measure risks in order to monitor and control them thereby enabling the implementation of more effective risk-based strategy, aid in decision-making and management of portfolio transactions; and
- (iv) Development of strong risk culture and continuous improvement of risk management skills throughout the Bank.

The Risk Management Framework of the Bank comprises three (3) levels and operates in the following manner:

Level 1: Policies, especially those which have impact on the risk framework and risk tolerances shall be approved at the Board's level.

Level 2: Subject-specific risk guidelines and standards are to be approved at Management Committee level, such as choice of appropriate statistical methodologies to compute specific product's market risk exposure.

Level 3: Procedures supporting policy implementation shall be approved at departmental levels. These policies and procedures rely on constant communication, judgment, knowledge of products and markets and controls by business and support units.

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Board Committees (cont'd.)

Risk Management Framework (cont'd.)

The Risk Management Department will be the central resource for quantifying and managing the portfolio of credit risk, market and liquidity risk and operational risk taken by the Board as a whole.

(d) Audit Committee

During the financial year, the Audit Committee held eight (8) meetings.

The composition of the Audit Committee and attendance of the members at the meetings held during the financial year ended 31 December 2022 are as follows:

	Committee Members	Designation	Attendance
1.	Mr. Bordin Unakul (ceased as Chairman on 1 August 2022; ceased as member on 30 October 2022)	Chairman/ Independent Director	7/7
2.	Ms. Leong Sow Yoke (appointed on 9 June 2022; re-designated as Chairman on 1 August 2022)	Chairman/ Independent Director	5/5
3.	Mr. Chris Chia Woon Liat	Non-Independent Director	8/8
4.	Mr. Lee Khee Joo @ Lee Ying (retired on 29 October 2022)	Independent Director	7/7
5.	Mr. Tham Kwok Meng (resigned on 1 March 2022)	Independent Director	1/1
6.	Mr. Por Peng Seong (appointed on 1 March 2022)	Independent Director	7/7
7.	Mr. Chew Boon Keong (appointed on 30 October 2022)	Independent Director	1/1

Terms of Reference

The Audit Committee is established to assist the Board of Directors in fulfilling its oversight responsibilities for the financial reporting process and the system of internal control. Their roles and responsibilities include:

- (i) Review of significant accounting and reporting issues, including complex or unusual transactions and highly judgmental areas, and recent professional and regulatory pronouncements, and understand their impact on the financial statements;
- (ii) Review of interim financial reports, the annual financial statements, and consider whether they are complete, consistent with information known to Committee members, and reflect appropriate accounting principles;
- (iii) Review other sections of the annual report which includes the chairman's statement, corporate governance disclosures and preliminary announcement and consider the accuracy and completeness of the information;
- (iv) Oversight of the functions of the Internal Audit Department to ensure it complies with BNM Guidelines on Internal Audit Function of Licensed Institutions;

**Bangkok Bank Berhad
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Board Committees (cont'd.)

(d) Audit Committee (cont'd.)

- (v) Review the adequacy of the annual audit plan and all major changes to the plan to ensure that there are no unjustified restrictions or limitations made;
- (vi) Review of the scope of the internal audit program, internal audit findings and recommend actions to be taken by management;
- (vii) Review key audit reports and ensuring that senior management is taking necessary corrective actions in a timely manner to address control weaknesses, non-compliance with laws, regulatory requirements, policies and other problems identified by the internal audit and other control functions;
- (viii) Noting disagreements between the Chief Internal Auditor and the rest of the senior management team, irrespective of whether these have been resolved, in order to identify any impact the disagreements may have on the audit process or findings;
- (ix) Review of the effectiveness of the Bank's internal control system and risk management processes;
- (x) Reviewing third-party opinions on the design and effectiveness of the Bank's internal control framework;
- (xi) Selection of external auditors for appointment by the Board;
- (xii) Assessment of objectivity, performance and independence of external auditors;
- (xiii) Review of the external auditors' proposed audit scope and approach;
- (xiv) Review of the external auditors' management letter and management's response;
- (xv) Approval of the provision of non-audit service by the external auditors;
- (xvi) Review any related party transactions that may arise within the Bank; and
- (xvii) Monitor compliance with the Board's conflicts of interest policy and keep the Board informed of any potential conflicts of interest.

**Bangkok Bank Berhad
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Board Committees (cont'd.)

(d) Audit Committee (cont'd.)

Audit and control functions

The Chief Internal Auditor reports functionally to the Audit Committee and administratively to the CEO. The Audit and Control Department ("ACD") has unrestricted access to all records and the scope of internal audit covers the audit of all units and operations.

The ACD assists the Audit Committee in effective discharge of their duties and responsibilities. This is achieved through regular review of risk management process, the internal control system and governance process to ensure that they are working effectively. The audit reports, which provide the results of the review and audit recommendations for improvement, are submitted to the Audit Committee for their review.

The Audit Committee also reviews and approves the ACD's annual audit plan and human resource requirements to ensure that the function is adequately resourced with competent and proficient internal auditors.

Risk management

All banking activities include involvement in analysis, evaluation, acceptance and management of certain degree of risk or combination of risks. The key business risks are credit risk, market risk (including foreign exchange and interest rate risk), liquidity risk and operational risk.

The Bank's risk management objectives are as follows:

- (i) To protect the Bank's earnings from unexpected, excessive losses that could threaten the viability of the Bank;
- (ii) To assist management to undertake and manage the appropriate levels of risks necessary to attain business and financial objectives;
- (iii) To ensure that the Bank is in compliance with regulatory capital adequacy requirements;
- (iv) To ensure that the Board and senior management are adequately informed of the Bank's risk profile when making decisions.

The Bank's risk management policy has set out the broad overall risk policy of the Bank for the conduct of business and is applicable to all business and functional lines within the Bank.

The Bank's risk management strategy is to ensure that all the risks undertaken are manageable and within its risk appetite and approved limits.

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Board Committees (cont'd.)

Risk management (cont'd.)

The risk management processes are broken down into four generic steps as follows:

- (i) Identifying the risks;
- (ii) Assessing their potential impact to the Bank;
- (iii) Continuous monitoring of risks as risks is dynamic in nature; and
- (iv) Managing the risk and reporting those risks to the management and Risk Management Committee.

The Board of Directors is accountable for the management of risk. This is discharged by defining the scope of risk management activities within the Bank, distributing responsibilities at Board level for their management and determining the manner in which risk authorities are set.

The Board, through the independent Risk Management Committee, determines the Bank's risk appetite and sets the Bank's standards and policies for risk measurement and management. These standards and policies are proposed by the CEO through the Risk Management Committee, which is also accountable for providing independent assurance that risk is being managed, measured and controlled in conformity with the policies and standards set by the Bank.

The Management is accountable for the management of risk, collectively through the Loan Committee, Loan Rehabilitation Committee, Asset and Liability Management Committee and Management Committee.

The respective business and functional lines are responsible for putting in place the appropriate discipline, operating and control procedures, as well as systems within their own units, consistent with the board policies and guidelines set by the Bank. The respective units are accountable for all the risks taken within their units, and should be aware of the type and quantum of risks taken.

The Bank uses various methodologies to identify, monitor, manage and control these risks. Various processes have been established to analyse and identify any weaknesses in these risk areas such as the identification of "red flags", analysis of trends on market volatility, etc. These risks are assessed and measured using various models, methodologies and reports such as Credit Risk Rating ("CRR") models, Earnings At Risk ("EAR") Impact and Economic Value of Equity Impact ("EVE") Methodologies, Liquidity Coverage Ratio ("LCR") reports, etc.

Processes and procedures have also been established to monitor and control these risks. These policies and procedures are reviewed periodically and necessary changes would be made to ensure that they are operationally robust. Stress tests covering credit risk, liquidity and market risks and operational risk are also performed under various scenarios to assess the Bank's risk weighted capital adequacy.

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Board Committees (cont'd.)

Risk management (cont'd.)

The Bank's financial risk management objectives, policies and processes for managing, hedging and mitigating credit risk, market risk, liquidity risk and operational risk are as disclosed in Note 32 to the financial statements.

The Bank's capital management process is further disclosed in Note 30 to the financial statements.

Management information

All the directors have reviewed the Board reports prior to the Board Meetings. Information and materials, duly endorsed by the CEO and the relevant functional heads that are important to the directors' understanding of the agenda items and related topics are distributed in advance prior to the date of the meetings. The Board reports include among others, the monthly performance of the Bank, minutes of the various Board and Management Committees, risk portfolio reports, compliance reports, any other prevailing regulatory developments as well as economic and business environments updates.

Related party transactions

During the financial year ended 31 December 2022, the Bank entered into transactions with its holding company, Bangkok Bank Public Company Limited in the normal course of business. The details and nature of the transactions are disclosed in Note 28 to the financial statements.

Compliance with Bank Negara Malaysia's Expectations on Financial Reporting

In the preparation of the financial statements, the directors have taken reasonable steps to ensure that Bank Negara Malaysia's expectations on financial reporting have been complied with, including those as set out in the Guidelines on Financial Reporting for Financial Institutions.

Remuneration policy

The Bank's remuneration policy is built upon the objectives to attract, reward and retain talents, while encouraging prudent decision-making and reinforcing a culture of high ethical standards. The remuneration policy and its enforcement are supervised at the Board of the Bank.

The Bank's remuneration structure comprises of basic salary, bonus and long term incentive for eligible employees. Remuneration quantum is linked to job size, personal performance, the Bank's performance and compensation benchmarks in the industry. In assessing performance and remuneration, risk and control elements are considered beyond the achievement of business goals. Where relevant, these include elements within the Bank's Risk Appetite Statement.

The performance and remuneration of employees in the control functions are assessed on their achievements in their specific areas, independent of the business targets.

Bangkok Bank Berhad
(Incorporated in Malaysia)

Remuneration policy (cont'd.)

For the senior management team who has direct involvement and influence on the Bank's strategies, growth and developments, the Bank's remuneration policy requires one-third of total variable pay to be deferred as long term incentive, which is vested across a two year period.

The Bank also recognises that there are employees who are not members of senior management who can materially affect the Bank's risk profile and resources. For this group of employees, the remuneration policy would also require one-third of total variable pay to be deferred as long term incentive, should their total variable pay exceeds 6 months' salary equivalent.

The Bank retains its right to clawback any parts of variable pay, whether paid out or not, in the event it is established that the recipient had committed material wrong doings or had not discharged his responsibilities satisfactorily.

The remuneration of the Chief Executive Officer, Senior Management and Other Material Risk Takers for year 2022 is shown in the table below:

Total value of remuneration awards for year 2022	Chief Executive Officer		Senior Management and Other Material Risk Takers	
	Unrestricted RM'000	Deferred RM'000	Unrestricted RM'000	Deferred RM'000
Fixed Remuneration	1,113	-	6,837	-
Cash-based	1,020	-	6,698	-
Other	93	-	139	-
Variable Remuneration	185	93	2,782	468
Cash-based	178	93	2,648	468
Other	7	-	134	-
Grand Total	1,298	93	9,619	468

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Bangkok Bank Berhad
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Auditors and auditors' remuneration


The auditors, Messrs Deloitte PLT, have expressed their willingness to continue in office.

Auditors' remuneration is disclosed in Note 24 of the financial statements.

Signed on behalf of the Board in accordance with a resolution of the directors.



Banlue Chantadisai
Chairman



Chris Chia Woon Liat
Director

Kuala Lumpur, Malaysia
26 April 2023

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Bangkok Bank Berhad
(Incorporated in Malaysia)

Statement by directors
Pursuant to Section 251(2) of the Companies Act, 2016

We, Banlue Chantadisai and Chris Chia Woon Liat, being two of the directors of Bangkok Bank Berhad, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 31 to 117 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Bank as at 31 December 2022 and of their financial performance and cash flows for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the directors.



Banlue Chantadisai
Chairman



Chris Chia Woon Liat
Director

Kuala Lumpur, Malaysia
26 April 2023

Statutory Declaration
Pursuant to Section 251(1)(b) of the Companies Act, 2016

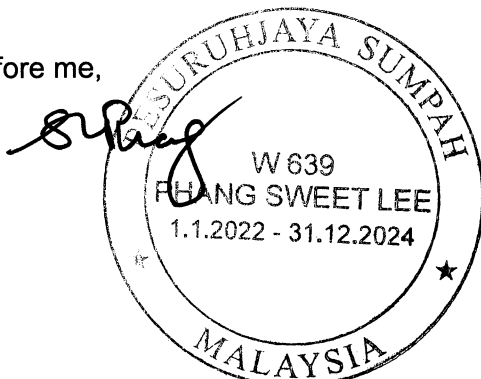
I, Kanet Buranasin, being the officer primarily responsible for the financial management of Bangkok Bank Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 31 to 117 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by
the abovenamed Kanet Buranasin
at Kuala Lumpur in Wilayah Persekutuan
on 26 April 2023



Kanet Buranasin

Before me,



Level 19, West Block,
Wisma Golden Eagle Realty
142-C, Jalan Ampang,
50450 Kuala Lumpur



Deloitte PLT (LLP0010145-LCA)
Chartered Accountants (AF0080)
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**INDEPENDENT AUDITORS' REPORT TO THE MEMBER OF
BANGKOK BANK BERHAD**
(Incorporated in Malaysia)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Bangkok Bank Berhad, which comprise the statements of financial position as at 31 December 2022 of the Group and of the Bank, and income statements, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Bank for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 31 to 117.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Bank as at 31 December 2022, and of their financial performance and their cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

(Forward)

Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Bank are responsible for the other information. The other information comprises the *Directors' Report*, but does not include the financial statements of the Group and of the Bank and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Bank does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Bank, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Bank or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The Directors of the Bank are responsible for the preparation of financial statements of the Group and of the Bank that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of Companies Act, 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Bank that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Bank, the Directors are responsible for assessing the Group's and the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Bank or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Bank as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

(Forward)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Bank, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Bank or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Bank to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Bank, including the disclosures, and whether the financial statements of the Group and of the Bank represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial statements of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

(Forward)

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Other Matter

This report is made solely to the member of the Bank, as a body, in accordance with Section 266 of the Companies Act, 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.


DELOITTE PLT (LLP0010145-LCA)
Chartered Accountants (AF 0080)


SITI HAJAH BINTI OSMAN
Partner – 03061/04/2025 J
Chartered Accountant

26 April 2023

Bangkok Bank Berhad
(Incorporated in Malaysia)
Statements of financial position as at 31 December 2022

	Note	Group		Bank	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Assets					
Cash and short-term funds	4	169,761	221,477	161,832	220,249
Deposits and placements with banks and other financial institutions	5	44,232	-	44,232	-
Financial assets at fair value through other comprehensive income ("FVOCI")	6	989,677	899,141	989,677	899,141
Financial assets at amortised costs	7	-	102,195	-	102,195
Loans, advances and financing	8	2,796,567	3,070,088	2,796,567	3,070,088
Derivative assets		2,005	3,548	2,005	3,548
Tax recoverable		22,503	20,389	22,492	20,380
Other assets	9	5,537	4,212	5,537	4,212
Statutory deposit with Bank Negara Malaysia	10	38,973	998	38,973	998
Investment in a subsidiary	11	-	-	10	10
Property and equipment	12	118,716	122,062	118,716	122,062
Intangible assets	13	242	436	242	436
Right-of-use assets	14	5,871	6,182	5,871	6,182
Deferred tax assets	15	22,049	18,061	22,049	18,061
Total assets		4,216,133	4,468,789	4,208,203	4,467,562
Liabilities and shareholder's equity					
Deposits from customers	16	2,009,618	2,323,373	2,009,618	2,323,373
Deposits and placements from banks and other financial institutions	17	832,727	817,080	832,727	817,080
Derivative liabilities		2,005	3,113	2,005	3,113
Other liabilities	18	45,650	30,694	37,862	29,588
Total liabilities		2,890,000	3,174,260	2,882,212	3,173,154

The accompanying notes form an integral part of the financial statements.

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Bangkok Bank Berhad
(Incorporated in Malaysia)

Statements of financial position as at 31 December 2022 (cont'd.)

		Group		Bank	
	Note	2022	2021	2022	2021
		RM'000	RM'000	RM'000	RM'000
Liabilities and shareholder's equity (cont'd.)					
Share capital	19	1,000,000	1,000,000	1,000,000	1,000,000
FVOCI reserve		8,900	17,254	8,900	17,254
Retained profits		317,233	277,275	317,091	277,154
Shareholder's equity		1,326,133	1,294,529	1,325,991	1,294,408
Total liabilities and shareholder's equity		4,216,133	4,468,789	4,208,203	4,467,562
Commitments and contingencies	27	2,556,725	2,789,437	2,556,725	2,789,437

The accompanying notes form an integral part of the financial statements.

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Bangkok Bank Berhad
(Incorporated in Malaysia)

Income statements

For the financial year ended 31 December 2022

		Group		Bank	
		2022	2021	2022	2021
	Note	RM'000	RM'000	RM'000	RM'000
Interest income	20	155,203	136,897	155,203	136,897
Interest expense	21	(56,335)	(45,015)	(56,335)	(45,015)
Net interest income		98,868	91,882	98,868	91,882
Non-interest income	23	18,255	14,069	18,225	14,062
Net income		117,123	105,951	117,093	105,944
Overhead expenses	24	(61,221)	(57,529)	(61,217)	(57,525)
Operating profit		55,902	48,422	55,876	48,419
Allowance for expected credit losses made, net	22	(1,184)	(18,240)	(1,184)	(18,240)
Profit before taxation		54,718	30,182	54,692	30,179
Taxation	25	(14,760)	(9,432)	(14,755)	(9,431)
Net profit for the financial year		39,958	20,750	39,937	20,748
Earnings per share (sen)					
- basic	26	4.00	2.08		
- diluted	26	4.00	2.08		

The accompanying notes form an integral part of the financial statements.

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Bangkok Bank Berhad
(Incorporated in Malaysia)

Statements of comprehensive income
For the financial year ended 31 December 2022

		Group		Bank	
	Note	2022	2021	2022	2021
		RM'000	RM'000	RM'000	RM'000
Net profit for the financial year		39,958	20,750	39,937	20,748
Other comprehensive income/(expenses)					
Items that will not be reclassified subsequently to profit or loss					
Equity securities designated at fair value through other comprehensive income - net changes in fair value		504	690	504	690
Items that may be reclassified subsequently to profit or loss					
Debt instruments at fair value through other comprehensive income - net unrealised loss on changes in fair value		(13,079)	(10,701)	(13,079)	(10,701)
- expected credit loss		1,082	945	1,082	945
Income tax relating to components of other comprehensive income	15	3,139	2,570	3,139	2,570
Other comprehensive loss for the financial year, net of tax		(8,354)	(6,496)	(8,354)	(6,496)
Total comprehensive income for the financial year, net of tax		31,604	14,254	31,583	14,252

The accompanying notes form an integral part of the financial statements.

Bangkok Bank Berhad
(Incorporated in Malaysia)

Statements of changes in equity
For the financial year ended 31 December 2022

Group	<---Non-distributable--->		Distributable:	Total RM'000
	Share capital RM'000	FVOCI reserve RM'000	Retained profits RM'000	
At 1 January 2021	1,000,000	23,750	256,525	1,280,275
Total comprehensive income	-	(6,496)	20,750	14,254
At 31 December 2021	1,000,000	17,254	277,275	1,294,529
At 1 January 2022	1,000,000	17,254	277,275	1,294,529
Total comprehensive income	-	(8,354)	39,958	31,604
At 31 December 2022	1,000,000	8,900	317,233	1,326,133
Bank				
At 1 January 2021	1,000,000	23,750	256,406	1,280,156
Total comprehensive income	-	(6,496)	20,748	14,252
At 31 December 2021	1,000,000	17,254	277,154	1,294,408
At 1 January 2022	1,000,000	17,254	277,154	1,294,408
Total comprehensive income	-	(8,354)	39,937	31,583
At 31 December 2022	1,000,000	8,900	317,091	1,325,991

The accompanying notes form an integral part of the financial statements.

Bangkok Bank Berhad
(Incorporated in Malaysia)
Statements of cash flows
For the financial year ended 31 December 2022

	Note	Group		Bank	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Cash flows from operating activities					
Profit before taxation		54,718	30,182	54,692	30,179
Adjustments for:					
Depreciation of property and equipment	24	4,611	4,803	4,611	4,803
Amortisation of intangible assets	24	267	287	267	287
Depreciation of right-of-use assets	24	1,266	1,276	1,266	1,276
Interest expense on lease liabilities	14	188	148	188	148
Interest income from financial assets	20	(37,480)	(36,489)	(37,480)	(36,489)
Allowance for ECL made	22	1,275	18,038	1,275	18,038
Unrealised loss on foreign exchange forward	23	435	189	435	189
Net loss/(gain) on sale of - financial assets measured at FVTPL	23	274	(34)	274	(34)
Dividend from financial assets at FVOCI	23	(130)	(114)	(130)	(114)
Gain from redemption of financial assets amortised cost	23	(3,640)	-	(3,640)	-
Gain from redemption of financial assets at FVOCI	23	(972)	(2,340)	(972)	(2,340)
Amortisation of premium net of (accretion of discount) - Financial assets measured at FVOCI	20	4,906	4,871	4,906	4,871
Operating profit before working capital changes		25,718	20,817	25,692	20,814
(Increase)/Decrease in operating assets:					
Loans, advances and financing		280,787	(171,583)	280,787	(171,583)
Other assets		(1,325)	1,083	(1,325)	1,083
Statutory deposit with Bank Negara Malaysia		(38,000)	(998)	(38,000)	(998)
		<u>267,180</u>	<u>(150,681)</u>	<u>267,154</u>	<u>(150,684)</u>

The accompanying notes form an integral part of the financial statements.

Bangkok Bank Berhad
(Incorporated in Malaysia)

The accompanying notes form an integral part of the financial statements.

Statements of cash flows

For the financial year ended 31 December 2022 (cont'd.)

	Note	Group		Bank	
		RM'000	RM'000	RM'000	RM'000
Cash flows from operating activities (cont'd.)					
Increase/(Decrease) in operating liabilities:					
Deposits from customers		(313,755)	151,807	(313,755)	151,807
Deposits and placements from banks and other financial institutions		15,647	(339,901)	15,647	(339,901)
Other liabilities		7,626	1,335	944	233
Cash used in operating activities		(23,302)	(337,440)	(30,010)	(338,545)
Taxes paid		(17,723)	(19,586)	(17,716)	(19,580)
Net cash used in operating activities		(41,025)	(357,026)	(47,726)	(358,125)
Cash flows from investing activities					
Purchase of financial assets at FVOCI		(951,209)	(1,442,461)	(951,209)	(1,442,461)
Proceeds from redemption of financial assets at FVOCI		841,456	1,487,340	841,456	1,487,340
Interest received from financial assets at FVOCI		39,631	36,260	39,631	36,260
Purchase of financial assets at FVTPL		(61,443)	(21,071)	(61,443)	(21,071)
Proceeds from redemption of financial assets at FVTPL		61,375	21,136	61,375	21,136
Proceeds from redemption of financial assets at amortised cost		106,429	5,004	106,429	5,004
Purchase of property and equipment	12	(1,320)	(2,482)	(1,320)	(2,482)
Purchase of intangible assets	13	(73)	(46)	(73)	(46)
Dividend from financial assets at FVOCI	23	130	114	130	114
Net cash generated from investing activities		34,976	83,794	34,976	83,794

The accompanying notes form an integral part of the financial statements.

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Bangkok Bank Berhad
(Incorporated in Malaysia)

Statements of cash flows

For the financial year ended 31 December 2022 (cont'd.)

		Group		Bank	
	Note	2022	2021	2022	2021
		RM'000	RM'000	RM'000	RM'000
Cash flows used in financing activities					
Payment of lease liabilities	14	(1,435)	(1,335)	(1,435)	(1,335)
Net cash used in financing activities		<u>(1,435)</u>	<u>(1,335)</u>	<u>(1,435)</u>	<u>(1,335)</u>
Net decrease in cash and cash equivalents					
		(7,484)	(274,567)	(14,185)	(275,666)
Cash and cash equivalents at beginning of financial year					
		<u>221,477</u>	<u>496,044</u>	<u>220,249</u>	<u>495,915</u>
Cash and cash equivalents at end of financial year					
		<u>213,993</u>	<u>221,477</u>	<u>206,064</u>	<u>220,249</u>
Cash and cash equivalents comprise:					
Cash and short-term funds		169,761	221,477	161,832	220,249
Deposits and placements with bank and other financial institutions		44,232	-	44,232	-
		<u>213,993</u>	<u>221,477</u>	<u>206,064</u>	<u>220,249</u>

The accompanying notes form an integral part of the financial statements.

199401014060 (299740-W)

**Bangkok Bank Berhad
(Incorporated in Malaysia)**

Notes to the financial statements - 31 December 2022

1. Corporate information

Bangkok Bank Berhad ("the Bank") is a public limited liability licensed bank, incorporated and domiciled in Malaysia. The registered office of the Bank is located at 1-45-01, Menara Bangkok Bank, Laman Sentral Berjaya, 105 Jalan Ampang, 50450 Kuala Lumpur.

The principal activities of the Bank are banking and related financial services.

The Bank also controls a wholly-owned subsidiary named BBL Nominees (Tempatan) Sdn. Bhd. The principal activity of its subsidiary is provision of nominees services to local clients of the Bank.

There have been no significant changes in the nature of the principal activities during the financial year.

The holding company of the Bank is Bangkok Bank Public Company Limited, a bank incorporated in Thailand.

These financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors dated 21 February 2023.

2. Accounting policies

2.1 Basis of preparation and presentation of the financial statements

The financial statements of the Bank and its subsidiary ("the Group") have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards ("IFRS") and the requirements of the Companies Act, 2016 in Malaysia.

The financial statements of the Group and the Bank have been prepared under the historical cost basis, unless otherwise stated in the summary of significant accounting policies as disclosed in Note 2.3. The financial statements are presented in Ringgit Malaysia ("RM"), which is the Bank's functional currency, and all values are rounded to the nearest thousand ("RM'000") except when otherwise indicated.

As at the reporting date, the Bank has met the minimum capital requirements as prescribed by the Risk Weighted Capital Adequacy Framework ("RWCAF") issued by Bank Negara Malaysia ("BNM").

2. Accounting policies (cont'd.)

2.2 Basis of consolidation

The consolidated financial statements include the financial statements of the Bank and its subsidiary at each reporting date. The financial statements of the subsidiary are prepared for the same reporting date as the Bank.

The subsidiary is fully consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. In preparing the consolidated financial statements, intragroup balances, transactions and unrealised gains or losses are eliminated in full. Uniform accounting policies are adopted in the consolidated financial statements for like transactions and events in similar circumstances.

Any excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities represents goodwill. Any excess of the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition is recognised as income in profit or loss on the date of acquisition.

2.3 Summary of significant accounting policies

(a) Investment in subsidiary

A subsidiary is an entity over which the Group is exposed, or has the rights to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

In the Bank's separate financial statements, the investment in subsidiary is stated at cost less impairment loss. On disposal of such investment, the difference between net disposal proceeds and its carrying amount is included in profit or loss.

(b) Revenue recognition

(i) Interest and financing income

Interest income is recognised using the effective interest method. The effective interest method applies the rate that exactly discounts estimated future cash receipts through the effective life of the financial instruments to the net carrying amount of the financial asset. Interest income includes the amortisation of premiums or accretion of discounts.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(b) Revenue recognition

(ii) Fee and other income

(a) Fee income earned on the execution of a significant act

Income earned on the execution of a significant act is recognised as revenue when the act is completed (for example, fees arising from negotiating, or participating in the negotiation of, a transaction for a third party, such as an arrangement for the acquisition of shares or other securities).

(b) Fee income earned from provision of services

Income earned from the provision of services is recognised as revenue over the period in which the services are provided.

(c) Fee income that forms an integral part of the effective interest rate ("EIR") of a financial instrument.

Income that forms an integral part of the EIR of a financial instrument is recognised as an adjustment to the effective interest rate (for example, certain loan commitment fees) and recorded as part of 'interest income' in the statement of profit or loss.

(iii) Dividend income

Dividend income is recognised when the right to receive payment is established.

(c) Financial assets

Financial assets are recognised in the statement of financial position when, and only when, the Group and the Bank have become a party to the contractual provisions of the instruments.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(c) Financial assets (cont'd.)

The classification of financial instruments at initial recognition depends on the financial asset's contractual terms and their business model for managing them. The Group and the Bank classify all of its financial assets measured at either amortised cost, fair value through other comprehensive income ("FVOCI"), or fair value through profit or loss ("FVTPL").

The Group and the Bank's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

(i) Financial assets at amortised costs

The Group and the Bank measure financial assets at amortised cost if both of the following conditions are met:

- The contractual terms of the financial asset give rise on specified dates to cash flows that are SPPI, on the principal amount outstanding; and
- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows.

Financial assets at amortised cost are subsequently measured using the EIR method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Group and the Bank's financial assets at amortised cost includes cash and balances with banks and other financial institutions, loans, advances and financing, and other assets.

(ii) Debt instruments at FVOCI

The Group and the Bank apply MFRS 9 of debt instruments measured at FVOCI when both of the following conditions are met:

- The contractual terms of the financial asset meet the SPPI test; and
- The instrument is held within a business model, the objective of which is achieved by both collecting contractual cash flows and selling financial assets.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(c) Financial assets (cont'd.)

(ii) Debt instruments at FVOCI (cont'd.)

FVOCI debt instruments are subsequently measured at fair value with gains and losses arising due to changes in fair value recognised in OCI. Interest income and foreign exchanges gains and losses are recognised in profit or loss in the same manner as for financial assets measures at amortised cost. On derecognition, cumulative gains or losses previously recognised in OCI are reclassified from OCI to profit or loss.

(iii) Equity instruments at FVOCI

Upon initial recognition, the Group and the Bank can elect to classify irrevocably its equity investments as equity instruments designated at FVOCI when they meet the definition of equity under MFRS 132 *Financial Instruments: Presentation* and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as other income in the income statements when the right of payment has been established, except when the Group and the Bank benefit from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI and FVOCI reserve. Equity instruments designated at FVOCI are not subject to impairment assessment.

(iv) Financial assets at FVTPL

Financial assets at FVTPL are carried in the statement of financial position at fair value. Any gains or losses from changes in fair value are recognised in profit or loss. Exchange differences, impairment losses, interest, and dividend income are recognised separately in profit or loss as part of other losses or income.

(d) Impairment of financial assets

(i) Definition of credit impaired and default

At each reporting date, the Group and the Bank assess whether financial assets are impaired. In general, loans, advances and financing of the Group and of the Bank are classified as credit-impaired when they fulfil any of the following criteria:

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(d) Impairment of financial assets (cont'd.)

(i) Definition of credit impaired and default (cont'd.)

- where the principal or interest or both is past due for more than 90 days/3 months. In the case of revolving facilities, the facility shall be classified as impaired where the outstanding amount has remained in excess of the approved limit for a period of more than 90 days/3 months; or
- where the amount is past due or outstanding amount has been in excess of the approved limit for 90 days/3 months or less, but the loan exhibits weaknesses that render a classification appropriate based on the Bank's policy; or
- when the loan is classified as rescheduled and restructured in Central Credit Reference Information System ("CCRIS") and approved by Loan Committee as impaired.

In making an assessment whether an investment in debt is impaired, the Group and the Bank consider factors such as, but not limited to, market's assessment of creditworthiness as reflected in the bond yields, rating agencies' assessment of creditworthiness and country's ability to access the capital markets for new debt issuance.

The Group and the Bank record allowance for ECL for all financial assets measured at amortised cost which include financing and advances, debt instruments measured at FVOCI and irrevocable loan commitments. Equity instruments measured at FVOCI are not subject to impairment under MFRS 9.

**Bangkok Bank Berhad
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2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(d) Impairment of financial assets (cont'd.)

(ii) Determining a significant increase in credit risk since initial recognition

The assessment of significant deterioration since initial recognition is key in establishing the point of switching between the requirement to measure an allowance based on 12-month ECLs and one that is based on lifetime ECLs. The quantitative and qualitative assessments are required to estimate the significant increase in credit risk by comparing the risk of a default occurring on the financial assets as at reporting date with the risk of default occurring on the financial assets as at the date of initial recognition. The Group and the Bank apply a three-stage approach based on the change in credit quality since initial recognition to recognise the ECL allowance as follows:

3-stage approach	Stage 1	Stage 2	Stage 3
	Performing	Under-performing	Non-performing
ECL approach	12-month ECL	Lifetime ECL	Lifetime ECL
Criterion	No significant increase in credit risk	Credit risk increased significantly	Credit-impaired
Recognition of interest income	Gross carrying amount	Gross carrying amount	Net carrying amount

(iii) Stage 1 and 2 ECL measurement

There are three main components to measure ECL for financial assets in Stage 1 and 2 which are a probability of default model ("PD"), a loss given default model ("LGD") and the exposure at default model ("EAD"). These components are determined by evaluating a range of possible outcomes and considering future economic conditions. The assumptions and analysis being used in the evaluation are based on macroeconomic data obtained from various sources, such as, but not limited to regulators, government, and foreign ministries as well as independent research organisations.

When estimating the ECL, the Group and the Bank consider three scenarios and their probability weightings. Each of these scenarios is associated with different PDs, LGDs and EADs.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(d) Impairment of financial assets (cont'd.)

(iv) Stage 3 ECL measurement

The Group and the Bank assess financial assets in Stage 3 individually and the ECL is measured based on the expected cash shortfalls. A cash shortfall is the difference between the contractual cash flows due in accordance with the contract and the cash flows that the Group and the Bank expect to receive. The shortfall is then discounted at an approximation to the asset's original EIR.

When estimating the ECL, the Group and the Bank consider three scenarios and their probability weightings. Each of these scenarios is associated with how the non-performing loans are expected to be recovered, including the timing and amount that might be received for selling the collaterals.

(v) Write Off

Financial assets are written off either partially or in their entirety only when the Group and the Bank has deemed uncollectible. Any subsequent recoveries will be recognised in the income statement.

(e) Derogation of financial assets

Derecognition is the removal of a previously recognised financial asset from the Group and the Bank statement of financial position through payment, renegotiation or sale. A financial asset is derecognised when:

- (i) The Group and the Bank contractual rights to the asset's contractual rights to the asset's cash flows have expired; or
- (ii) The asset has been transferred to a third party (along with the risks and rewards of ownership); or
- (iii) The terms of an existing assets are substantially modified typically involve a reduction in the interest rate of the loan or monthly repayment, an extension of the length of the term of the loan, a different type of loan or any combination of the above.

When the financial assets meet the criteria for derogation, the Group and the Bank remove the original assets and the recognition of a new asset.

(f) Property and equipment and depreciation

All items of property and equipment are initially recorded at cost. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the Bank and the cost of the item can be measured reliably.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(f) Property and equipment and depreciation (cont'd.)

Subsequent to recognition, property and equipment except for freehold land and property and equipment under work-in-progress are stated at cost less accumulated depreciation and any accumulated impairment losses.

Freehold land has an unlimited useful life and therefore is not depreciated. Work in progress is not subject to depreciation or revaluation. Depreciation of other property and equipment is provided for on a straight-line method to allocate their cost to their residual values over their estimated useful lives at the following annual rates:

Buildings	2% - 10%
Motor vehicles	16%
Office equipment, furniture and fittings, and computer equipment	8% - 40%

The carrying values of property and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period the asset is derecognised.

The asset's residual values, useful lives and methods are reviewed, and adjusted if appropriate, at each reporting date.

(g) Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortised on a straight-line basis over the estimated economic useful lives and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each reporting date.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(g) Intangible assets (cont'd.)

Intangible assets with indefinite useful lives are not amortised but tested for impairment annually or more frequently if the events or changes in circumstances indicate that the carrying value may be impaired either individually or at the cash-generating unit level. The useful life of an intangible asset with an indefinite life is also reviewed annually to determine whether the useful life assessment continues to be supportable.

Intangible assets are amortised over their finite useful lives as follows:

Computer software	2 - 5 years
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The Group and the Bank have developed the following criteria to identify computer software or licence to be classified as plant or equipment or intangible assets:

- Software or licence that is embedded in computer-controlled equipment, including operating system that cannot operate without that specific software is an integral part of the related hardware and is treated as property and equipment; and
- Application software that is being used on a computer is generally easily replaced and is not an integral part of the related hardware and is classified as intangible assets.

(h) Leases

(i) Right of use assets

The Group and the Bank recognise right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date, less lease incentives received. Unless the Group and the Bank are reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognised right-of-use assets are amortised on a straight-line basis over the shorter of its estimated useful life and the lease term. Right-of-use assets are subject to impairment.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(h) Leases (cont'd.)

(ii) Lease liabilities

At the commencement date of the lease, the Group and the Bank recognise lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of the purchase option reasonably certain to be exercised by the Group and the Bank and payments of penalties for terminating a lease, if the lease term reflects the Group and the Bank exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognised as expense in the period on which the event or condition that triggers the payment occurs.

(iii) Significant judgement in determining the lease term of contracts with renewal option

The Group and the Bank determine the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group and the Bank have the option, under some of the leases to lease the assets for additional terms of three to five years. The Group and the Bank apply judgement in evaluating whether it is reasonably certain to exercise the option to renew. That is, it considers all relevant factors that create an economic incentive for it to exercise the renewal. After the commencement date, the Group and the Bank reassess the lease term if there is a significant event or change in circumstances that is within control and affect the ability to exercise (or not to exercise) the option to renew (e.g., a change in business strategy).

The Group and the Bank include the renewal period as part of the lease term for leases of office equipment and premises due to the significance of these assets to the operations. These leases have a short non-cancellable period (i.e., three to five years) and there will be a significant negative effect on operation if a replacement is not readily available.

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2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(i) Impairment of non-financial assets

At each reporting date, the Group and the Bank review the carrying amounts of non-financial assets to determine whether there is any indication of impairment. If any such indication exists, or when annual impairment testing for an asset is required, the Group and the Bank make an estimate of the asset's recoverable amount to determine the extent of impairment loss (if any).

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets at which are classified as cash-generating unit. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessment of the time value of money and the risks specific to that asset. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

An impairment loss is recognised in profit or loss in the period in which it arises.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. The increase is a reversal of an impairment loss.

That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the profit or loss unless the asset is carried at revalued amount, in which case the reversal is treated as a revaluation increase. After such a reversal, the depreciation charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(j) Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability.

Financial liabilities, within the scope of MFRS 9, are recognised in the statement of financial position when, and only when, the Group and the Bank become a party to the contractual provisions of the financial instrument. Financial liabilities are classified as either financial liabilities at fair value through profit or loss or at amortised cost.

(i) Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities held for trading include derivatives entered into by the Group and the Bank. Derivative liabilities are initially measured at fair value and subsequently stated at fair value, with any resultant gains or losses recognised in profit or loss. Net gains or losses on derivatives include exchange differences.

(ii) Financial liabilities at amortised cost

Financial liabilities at amortised cost includes other financial liabilities which are not measured at fair value through profit or loss.

The Group's and the Bank's other financial liabilities include deposits from customers, deposits and placements of banks and other financial institutions and other liabilities.

Other financial liabilities are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

A financial liability is derecognised when the obligation under the liability is extinguished.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(j) Financial liabilities (cont'd.)

(ii) Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expired.

When an existing financial liability is replaced by another from the same lender on substantially different term, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability.

The terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate, is at least 10% different from the discounted present value of the remaining cash flows of the original financial liability. If an exchange of debt instruments or modification of terms is accounted for as an extinguishment, the difference between the carrying amount of a financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, shall be recognised in income statement and any costs or fees incurred are recognised as part of the gain or loss on the extinguishment. If the exchange or modification is not accounted for as an extinguishment, any costs or fees incurred adjust the carrying amount of the liability and are amortised over the remaining term of the modified liability.

(k) Derivative financial instruments

Derivative instruments are initially recognised at fair value, which is normally zero or negligible at inception for non-option derivatives and subsequently re-measured at their fair value. Fair values are obtained from quoted market prices in active markets, including recent market transactions and valuation techniques that include discounted cash flow models. All derivatives are carried as assets when fair value is positive and as liabilities when fair value is negative. Changes in the fair value of derivatives are recognised immediately in profit or loss.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(l) Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due.

Financial guarantee contracts are recognised initially as a liability at fair value, net of transaction costs. Subsequent to initial recognition, financial guarantee contracts are recognised as income in profit or loss over the period of the guarantee. If the debtor fails to make payment relating to financial guarantee contract when it is due and the Group, as the issuer, is required to reimburse the holder for the associated loss, the liability is measured at the higher of the best estimate of the expenditure required to settle the present obligation at the reporting date and the amount initially recognised less cumulative amortisation.

(m) Foreign currency transactions

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency (foreign currencies) are recorded in the functional currencies using the exchange rates prevailing at the dates of the transactions. At each reporting date, monetary items denominated in foreign currencies are translated at the rates prevailing on the reporting date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using exchange rate prevailing at date of transaction and they are not re-translated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items at rates different from those rates at which they were translated on initial recognition during the period or in previous financial statements, are included in profit or loss for the period except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations.

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2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(m) Foreign currency transactions (cont'd.)

The Group and Bank do not have any net investment in foreign operations.

The principal exchange rates for every unit of foreign currency ruling at reporting date used are as follows:

	2022	2021
United States Dollar	4.41	4.17
Pound Sterling	5.32	5.63
Singapore Dollar	3.28	3.09

(n) Provisions

Provisions are recognised when the Group and the Bank have a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, current market assessment of time value of money and the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as finance cost.

(o) Employee benefits

(i) Short term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the period in which the associated services are rendered by employees of the Group and the Bank. Short-term accumulating compensated balances such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences, and short-term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

(ii) Defined contribution plans

As required by law, companies in Malaysia make contributions to the state pension scheme, the Employees Provident Fund ("EPF"). Such contributions are recognised as an expense in profit or loss as incurred.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(o) Employee benefits (cont'd.)

(iii) Termination benefits

Termination benefits are payable when employment is terminated before the normal retirement date or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group and the Bank recognise termination benefits as a liability and an expense when it is demonstrably committed to either terminate the employment of current employees according to a detailed plan without possibility of withdrawal or providing termination benefits as a result of an offer made to encourage voluntary redundancy. In the case of an offer made to encourage voluntary redundancy, the measurement of termination benefits is based on the number of employees expected to accept the offer. Benefits falling due more than twelve months after reporting date are discounted to present value.

(p) Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date in the country where the Group operates and generates taxable income.

Current income tax relating to items recognised directly in equity is recognised in other comprehensive income and not in the income statements. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

(q) Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(q) Deferred tax (cont'd.)

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

(r) Cash and cash equivalents

For the purpose of the statements of cash flows, cash and cash equivalents exclude deposits with original maturities of more than 3 months. Cash and cash equivalents comprise of cash and short term funds and deposits and placements with banks and other financial institutions that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

(s) Share capital and share issuance expenses

Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

The transaction costs of an equity transaction, other than in the context of a business combination, are accounted for as a deduction from equity, net of tax. Equity transaction costs comprise only those incremental external costs directly attributable to the equity transaction which would otherwise have been avoided. Cost of issuing equity securities in connection with a business combination are included in the cost of acquisition.

(t) Fair value measurement

The Group and the Bank measure certain financial instruments, such as, derivatives at fair value, and currently the Group and the Bank do not have non-financial assets measured at fair value. In addition, fair values of financial instruments measured at amortised cost are also disclosed in Note 33.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

2. Accounting policies (cont'd.)

2.3 Summary of significant accounting policies (cont'd.)

(t) Fair value measurement (cont'd.)

The principal or the most advantageous market must be accessible to by the Group and the Bank.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group and the Bank use valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- (i) Level 1: Quoted (unadjusted) market prices in the active markets for identical assets and liabilities
- (ii) Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- (iii) Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group and the Bank determine whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at each reporting period.

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2. Accounting policies (cont'd.)

2.4 Changes in accounting policies

The accounting policies adopted in the preparation of the audited financial statements are consistent with those followed in the preparation of the annual financial statements for the year ended 31 December 2021, except for the adoption of new standard and amendments to standards effective as of 1 January 2022 as follows:

Descriptions	Effective for annual periods beginning on or after
Amendments to MFRS 3 <i>Business Combinations: Reference to the Conceptual Framework</i>	1 January 2022
Amendments to MFRS 116 <i>Property, Plant and Equipment: Proceeds before Intended Use</i>	1 January 2022
Amendments to MFRS 137 <i>Provisions, Contingent Liabilities and Contingent Assets: Onerous Contracts-Cost of Fulfilling a Contract</i>	1 January 2022
Annual Improvements to MFRS Standards 2018 - 2021 Cycle	
(i) Amendments to MFRS 1 <i>First-time adoption of Malaysian Financial Reporting Standards</i>	
(ii) Amendments to MFRS 9 <i>Financial Instruments</i>	
(iii) Amendments to MFRS 16 <i>Leases</i>	
(iv) Amendments to MFRS 141 <i>Agriculture</i>	1 January 2022

The initial application of the accounting standards, annual improvements to standards are not expected to have any significant impact to the financial statements of the Group and the Bank.

2.5 Standards, amendments to standards, annual improvements to standards issued but not yet effective

As at the reporting date, the following are relevant standards, amendments to standards, annual improvements to standards issued by the Malaysian Accounting Standards Board ("MASB"), but not yet effective, up to the date of issuance of the Group's and of the Bank's financial statements. The Group and the Bank intend to adopt them, if applicable, when they become effective:

Descriptions	Effective for annual periods beginning on or after
Amendments to MFRS 101 Presentation of Financial Statements: <i>Classification of Liabilities as Current or Non-current</i>	1 January 2023
Amendments to MFRS 101 and MFRS Practice Statement 2: <i>Disclosure of Accounting Policies</i>	1 January 2023
Amendments to MFRS 108: Definition of Accounting Estimates	1 January 2023
Amendments to MFRS 112: Deferred Tax related to Assets and Liabilities arising from a Single Transaction	1 January 2023
Amendments to MFRS 101 Presentation of Financial Statements: <i>Non Current Liabilities with Covenants</i>	1 January 2024

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2. Accounting policies (cont'd.)

2.5 Standards, amendments to standards, annual improvements to standards issued but not yet effective (cont'd)

The initial application of the accounting standards and annual improvements to standards are not expected to have any significant impact to the financial statements of the Group and the Bank.

3. Significant accounting judgements, estimates and assumptions

The preparation of the Group's and the Bank's financial statements in accordance with MFRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of revenue, expenses, assets and liabilities, the accompanying disclosures and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

In the process of applying the Group's and the Bank's accounting policies, management has made the following judgements, estimates and assumptions concerning the future and other key sources of estimation uncertainty at the reporting that, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year. Existing circumstances and assumptions about future developments may change due to circumstances beyond the Group's and the Bank's control and are reflected in the assumptions if and when they occur.

The COVID-19 pandemic and its effect on the global economy have impacted our customers, operations and performance. The outbreak had necessitated the government to respond at unprecedented levels to protect health of the population, local economies and livelihoods.

3.1 Government relief measures

The Malaysian Government had introduced several measures to assist the economy and borrowers/customers affected by COVID-19 pandemic. Some of the relief measures are as follows:

(a) Moratorium on loans repayments/payments of loans and financing

Banking institutions granted an automatic moratorium on loans/financing for all individuals and small-medium enterprise. The automatic moratorium on loans/financing is granted based on the following criteria:

- (i) Not in arrears for more than 90 days as at 1st April 2021; and
- (ii) Denominated in Ringgit Malaysia

3. Significant accounting judgements, estimates and assumptions (cont'd.)**3.1 Government relief measures (cont'd.)****(a) Moratorium on loans repayments/payments of loans and financing (cont'd.)**

For corporate borrowers/customers, banking institutions are strongly encouraged to facilitate requests for a moratorium on loans/financing repayment/payment, additional financing to support immediate cash flows and the rescheduling and restructuring ("R&R") of existing facilities in a way that will enable viable corporations to preserve jobs and swiftly resume economy when the pandemic is over and stabilised.

(b) Special Repayment Assistance to facilitate borrowers/customers

BNM had issued a letter on 24 July 2021 to all banking institutions on the additional measures to facilitate loans/repayment assistance for their borrowers/customers affected by COVID-19 pandemic.

These measures further support efforts by banking institutions to help affected borrowers/customers recover from the impact of the pandemic while ensuring that the safety and soundness of banking institutions continue to be preserved.

The following regulatory requirements shall apply be applied:

- The loans/financing shall not be reported as "rescheduled and restructured" in CCRIS;
- The loans/financing shall not be classified as credit-impaired in CCRIS.

The Group and the Bank have exposures to the following sectors which were impacted by COVID-19 as follows:

	Loans, advances and financing	
	On Balance Sheet (net of impairment)	
	2022	2021
	RM'000	RM'000
Construction	5,809	23,613
Finance, insurance, real estate & business activities	18,028	60,296
Manufacturing	195,442	234,409
Mining and quarrying	-	9,431
Primary agriculture	87,940	135,218
Transport, storage and communication	25,369	22,891
Wholesale and retail trade and restaurants and hotels	9,056	200,504
Household	6,660	30,401
	348,304	716,763

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3 Significant accounting judgements, estimates and assumptions (cont'd.)

(b) Special Repayment Assistance to facilitate borrowers/customers (cont'd.)

The Group and the Bank have provided relief measures to the customers affected by COVID-19 pandemic. The following table shows the latest status on the relief measures provided by the Group and the Bank:

	Total Customers									
	Retail			Non Retail						Grand Total
	Housing	Personal Financing	Total	SME			Corporates		Total	
RM'000	RM'000	RM'000	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Stage 1 RM'000	Stage 2 RM'000	RM'000	RM'000	
2022										
Total payment moratoriums, repayment assistances, rescheduling and restructuring ("R&R") granted	854	29,284	30,138	43,143	13,954	-	417,341	-	474,438	504,576
Resumed repayments	76	23,402	23,478	12,058	2,438	-	118,298	-	132,794	156,272
Extended and repaying as per revised schedules	778	5,882	6,660	31,085	10,516	-	299,043	-	340,644	347,304
Missed payments	-	-	-	-	1,000	-	-	-	1,000	1,000
	854	29,284	30,138	43,143	13,954	-	417,341	-	474,438	504,576
<i>As a percentage of total:</i>										
Resumed repayments	9%	80%	78%	28%	17%	-	28%	-	28%	31%
Extended and repaying as per revised schedules	91%	20%	22%	72%	75%	-	72%	-	72%	69%
Missed payments	-	-	-	-	7%	-	-	-	-	-
	100%	100%	100%	100%	100%	-	100%	-	100%	100%

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3 Significant accounting judgements, estimates and assumptions (cont'd.)

(b) Special Repayment Assistance to facilitate borrowers/customers (cont'd.)

	Retail		Total Customers						Grand Total	
	Housing	Personal Financing	Total	Non Retail			Total			
				SME	Corporates					
2021	RM'000	RM'000	RM'000	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Stage 1 RM'000	Stage 2 RM'000	RM'000	RM'000
Total payment moratoriums, repayment assistances, rescheduling and restructuring ("R&R") granted	1,155	29,298	30,453	273,725	8,730	24,587	486,200	19,588	812,830	843,283
Resumed repayments	53	-	53	34,461	-	9,108	82,899	-	126,468	126,521
Extended and repaying as per revised schedules	1,102	29,298	30,400	239,264	8,730	15,479	403,301	19,588	686,362	716,762
Missed payments	-	-	-	-	-	-	-	-	-	-
	1,155	29,298	30,453	273,725	8,730	24,587	486,200	19,588	812,830	843,283
<i>As a percentage of total:</i>										
Resumed repayments	5%	-	-	13%	-	37%	17%	-	16%	15%
Extended and repaying as per revised schedules	95%	100%	100%	87%	100%	63%	83%	100%	84%	85%
Missed payments	-	-	-	-	-	-	-	-	-	-
	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

3. Significant accounting judgements, estimates and assumptions (cont'd.)

3.2 Management Overlay

The current MFRS 9 models are not expected to generate levels of ECL with sufficient reliability in view of the unprecedented and on-going COVID-19 pandemic, overlays and post-model adjustments have been applied to determine a sufficient overall level of ECLs for the year ended 31 December 2022.

These overlays and post-model adjustments were taken to reflect the latest macroeconomic outlook not captured in the modelled outcome and the potential impact to delinquencies and defaults.

The overlay and post-model adjustments involved significant level of judgement reflecting the management's views of possible severities of the pandemic and paths of recovery in the forward looking assessment for ECL estimation purposes.

The impact of these post-model adjustments were estimated at portfolio level, remain outside of the core MFRS 9 process amounting to RM71.1 million as at 31 December 2022.

The basis of management overlay is determined based on the higher provision rate for those high risk customers in those vulnerable sectors.

3.3 Impairment losses on financial assets

Measurement of impairment losses under MFRS 9 across all categories of financial assets requires judgement, in particular, the estimation of the amount and timing of future cash flows and collateral values when determining impairment losses and assessment of significant increase in credit risk. These estimates are driven by a number of factors as disclosed in Note 32(a), changes which can result in different levels of allowances.

The Group's and the Bank's ECL calculations are outputs of complex models with a number of underlying assumptions regarding the choice of variable inputs and their interdependencies. Elements of the ECL models that are considered accounting judgements, estimates and assumptions include:

- The Group's and the Bank's internal credit grading model, which assigns PDs to the individual grades;
- The Group's and the Bank's criteria for assessing if there has been a significant increase in credit risk resulting in impairment losses on financial assets to be measured on a lifetime basis and the qualitative assessment;
- Development of ECL models, including the various formulas and the choice of inputs;
- ECL is adjusted with a management overlay where considered appropriate;
- Determination of associations between macroeconomic factors and the effect on PDs, LGDs and EADs; and
- Selection of forward-looking macroeconomic scenarios and their probability weightings.

3.4 Deferred tax and current tax

In determining the Group's and the Bank's tax charge for the year it involves estimation and judgement, which includes an interpretation of local tax law and an assessment of whether the tax authority will accept the position taken. The Group and the Bank provide for current tax liabilities at the best estimate based on all available evidence and the amount that is expected to be paid to the tax authority where an outflow is probable.

The recoverability of the Group's and the Bank's deferred tax assets is based on management's judgement of the availability of future taxable profits against which the deferred tax assets will be utilised.

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4. Cash and short-term funds

	Group	
	2022	2021
	RM'000	RM'000
Cash and balances with banks and Bank Negara Malaysia	53,478	46,332
Deposit and placements maturing within one month	116,516	175,684
	<u>169,994</u>	<u>222,016</u>
ECL allowance charged	(233)	(539)
	<u>169,761</u>	<u>221,477</u>

	Bank	
	2022	2021
	RM'000	RM'000
Cash and balances with banks and Bank Negara Malaysia	45,549	45,104
Deposit and placements maturing within one month	116,516	175,684
	<u>162,065</u>	<u>220,788</u>
ECL allowance charged	(233)	(539)
	<u>161,832</u>	<u>220,249</u>

Movements in the allowance for ECL on cash and short-term funds are as follows:

	Group and Bank	
	2022	2021
	RM'000	RM'000
At 1 January	539	278
ECL allowance (written back)/charged	(306)	261
At 31 December	<u>233</u>	<u>539</u>

The movement relates to Stage 1 ECL for cash and short-term funds. There are no cash and short terms funds in Stage 2 and 3.

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5. Deposits and placements with banks and other financial institutions

	Group and Bank	
	2022	2021
	RM'000	RM'000
Licensed banks	44,314	-
ECL allowance charged	(82)	-
	<u>44,232</u>	<u>-</u>

Movements in the allowance for ECL on deposits and placements with banks and other financial institutions are as follows:

	Group and Bank	
	2022	2021
	RM'000	RM'000
At 1 January	-	52
ECL allowance charged/(written back)	82	(52)
At 31 December	<u>82</u>	<u>-</u>

The movement relates to Stage 1 ECL for deposits and placements with banks and other financial institutions. There are no deposits and placements with banks and other financial institutions in Stage 2 and 3.

6. Financial assets at fair value through other comprehensive income

	Group and Bank	
	2022	2021
	RM'000	RM'000
Debt instruments		
Malaysian Government Securities	281,654	175,244
Government Investment Issues	303,319	381,223
Negotiable Instruments of Deposit	100,192	80,015
Corporate bonds	290,548	249,199
	<u>975,713</u>	<u>885,681</u>
Equity instruments		
Unquoted shares	13,964	13,460
	<u>989,677</u>	<u>899,141</u>

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6. Financial assets at fair value through other comprehensive income (cont'd.)

The following ECL for debt instruments at FVOCI are not recognised in the statements of financial position as the carrying amount of debt instruments at FVOCI is equivalent to their fair value:

	Stage 1 ECL RM '000	Stage 2 ECL RM '000	Stage 3 ECL RM '000	Total RM '000
Group and Bank				
At 1 January 2022	1,624	-	-	1,624
New debt instruments originated	485	-	-	485
ECL allowance charged	960	-	-	960
Debt instruments derecognised	(363)	-	-	(363)
At 31 December 2022	<u>2,706</u>	<u>-</u>	<u>-</u>	<u>2,706</u>
	Stage 1 ECL RM '000	Stage 2 ECL RM '000	Stage 3 ECL RM '000	Total RM '000
Group and Bank				
At 1 January 2021	679	-	-	679
New debt instruments originated	716	-	-	716
ECL allowance charged	562	-	-	562
Debt instruments derecognised	(333)	-	-	(333)
At 31 December 2021	<u>1,624</u>	<u>-</u>	<u>-</u>	<u>1,624</u>

7. Financial assets at amortised cost

	Group and Bank	
	2022 RM'000	2021 RM'000
Debt instruments		
Corporate bonds	-	102,374
Unquoted securities		
Corporate bonds	469	529
	<u>469</u>	<u>102,903</u>
ECL allowance charged	(469)	(708)
	<u>-</u>	<u>102,195</u>

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7. Financial assets at amortised cost (cont'd.)

Movements in the allowance for ECL on financial assets at amortised cost are as follows:

	Stage 1 ECL RM'000	Stage 2 ECL RM'000	Stage 3 ECL RM'000	Total RM'000
Group and Bank				
At 1 January 2022	179	-	529	708
ECL allowance written back	(179)	-	(60)	(239)
At 31 December 2022	-	-	469	469
Group and Bank				
At 1 January 2021	73	-	567	640
ECL allowance charged	106	-	-	106
ECL allowance written back	-	-	(38)	(38)
At 31 December 2021	179	-	529	708

8. Loans, advances and financing

	Group and Bank	
	2022	2021
	RM'000	RM'000
At amortised cost		
Overdrafts	68,138	79,167
Term loans:		
- Housing loans	961	1,295
- Syndicated term loan	45,748	55,616
- Other term loans	678,395	751,556
Revolving credits	1,343,343	1,476,214
Bills receivables	300,008	358,538
Trust receipts	22,023	74,232
Bankers' acceptances	515,249	456,561
Staff loans	250	288
	<u>2,974,115</u>	<u>3,253,467</u>
Unearned interest	(3,822)	(2,375)
Gross loans, advances and financing	<u>2,970,293</u>	<u>3,251,092</u>
Less: allowance for ECL		
- Stage 1	(26,302)	(15,308)
- Stage 2	(8,332)	(7,049)
- Stage 3	(68,003)	(67,966)
- Management overlay	(71,089)	(90,681)
Net loans, advances and financing	<u>2,796,567</u>	<u>3,070,088</u>

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8. Loans, advances and financing (cont'd.)

(i) The maturity structure of loans, advances and financing are as follows:

	Group and Bank	
	2022	2021
	RM'000	RM'000
Maturing within one year	2,319,672	2,552,126
More than one year to three years	184,117	143,950
More than three years to five years	249,247	221,167
Over five years	217,257	333,849
	<u>2,970,293</u>	<u>3,251,092</u>

(ii) Loans, advances and financing according to economic sectors are as follows:

	Group and Bank	
	2022	2021
	RM'000	RM'000
Primary agriculture	208,377	361,620
Mining and quarrying	8,664	9,431
Manufacturing	730,788	818,144
Electricity, gas and water supply	28,443	11,384
Construction	418,637	448,206
Wholesale and retail trade and restaurants and hotels	343,089	438,308
Transport, storage and communication	80,611	60,477
Finance, insurance, real estate and business activities	1,141,004	1,069,260
Household	10,680	34,262
	<u>2,970,293</u>	<u>3,251,092</u>

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8. Loans, advances and financing (cont'd.)

(iii) Loans, advances and financing according to type of customer are as follows:

	Group and Bank	
	2022	2021
	RM'000	RM'000
Domestic non-bank financial institutions	423,245	579,271
Domestic business enterprises		
- Small medium enterprises	375,429	444,966
- Others	2,160,939	2,192,593
Individuals	10,680	34,262
	<u>2,970,293</u>	<u>3,251,092</u>

(iv) Loans, advances and financing according to interest/profit rate sensitivity are as follows:

	Group and Bank	
	2022	2021
	RM'000	RM'000
Fixed rate		
- Other fixed rate loan/financing	54,789	54,789
Variable rate		
- Base lending rate plus	149,026	175,160
- Cost-plus	1,883,706	2,097,059
- Other variable rates	882,772	924,084
	<u>2,970,293</u>	<u>3,251,092</u>

(v) All loans, advances and financing of the Group and the Bank are to customers in Malaysia.

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8. Loans, advances and financing (cont'd.)

(vi) Movements in impaired loans, advances and financing are as follows:

	Group and Bank	
	2022	2021
	RM'000	RM'000
At 1 January	87,087	131,197
Classified as impaired during the year	3,358	15,527
Amount recovered during the year	(5,737)	(210)
Amount written off during the year	(12)	(59,427)
At 31 December	<u>84,696</u>	<u>87,087</u>
Allowance for ECL Stage 3	<u>(68,003)</u>	<u>(67,966)</u>
Net impaired loans, advances and financing	<u>16,693</u>	<u>19,121</u>
Ratio of net impaired loans, advances and financing to gross loans, advances and financing less Stage 3 ECL allowance	<u>0.58%</u>	<u>0.60%</u>

Definition of impaired loan is disclosed in Note 2.3(d)(i).

(vii) Movements in the allowance for ECL on loans, advances and financing are as follows:

	Stage 1	Stage 2	Stage 3	Total
	ECL	ECL	ECL	ECL
	RM '000	RM '000	RM '000	RM '000
Group and Bank				
At 1 January 2022	15,308	7,049	67,966	90,323
- Management overlay				90,681
New loans, advances and financing originated	813	-	-	813
Loans, advances and financing derecognised (other than write-off)	(854)	(280)	(5,418)	(6,552)
Transfer to Stage 1	244	(244)	-	-
Transfer to Stage 2	(279)	279	-	-
Transfer to Stage 3	-	(458)	458	-
Net measurement due to changes in credit risk	11,070	1,986	5,009	18,065
Amount written off	-	-	(12)	(12)
Management overlay	-	-	-	(19,592)
At 31 December 2022	<u>26,302</u>	<u>8,332</u>	<u>68,003</u>	<u>173,726</u>

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8. Loans, advances and financing (cont'd.)

(vii) Movements in the allowance for impairment on loans, advances and financing are as follows:

	Stage 1 ECL RM '000	Stage 2 ECL RM '000	Stage 3 ECL RM '000	Total RM '000
Group and Bank				
At 1 January 2021	6,723	10,509	106,821	124,053
- Management overlay				99,706
New loans, advances and financing originated	1,239	-	-	1,239
Loans, advances and financing derecognised (other than write-off)	(506)	(818)	(913)	(2,237)
Transfer to Stage 1	7,654	(7,501)	(153)	-
Transfer to Stage 2	(104)	104	-	-
Transfer to Stage 3	-	(13,798)	13,798	-
Net measurement due to changes in credit risk	302	18,553	7,840	26,695
Amount written off	-	-	(59,427)	(59,427)
Management overlay	-	-	-	(9,025)
At 31 December 2021	<u>15,308</u>	<u>7,049</u>	<u>67,966</u>	<u>181,004</u>

(viii) Impaired loans, advances and financing according to economic sectors are as follows:

	Group and Bank	
	2022	2021
	RM'000	RM'000
Manufacturing	67,984	64,702
Wholesale and retail trade and restaurants and hotels	16,197	21,623
Household	515	762
	<u>84,696</u>	<u>87,087</u>

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9. Other assets

	Group and Bank	
	2022	2021
	RM'000	RM'000
Deposits and prepayments	2,456	2,328
Other receivables	3,081	1,884
	<u>5,537</u>	<u>4,212</u>

10. Statutory deposit with Bank Negara Malaysia

The non-interest bearing statutory deposit is maintained with Bank Negara Malaysia in compliance with Section 26(2)(c) and Section 26(3) of the Central Bank of Malaysia Act 2009, the amounts of which are determined as a set percentage of total eligible liabilities of the Bank.

Effective 16 May 2020, Bank Negara Malaysia issued a guideline, that all banking institutions may recognise Malaysian Government Securities (MGS) and Malaysian Government Investment Issues (GII) as part of the Bank's Statutory Reserve Requirement compliance. This guideline will be effective until 31 December 2022.

	Group and Bank	
	2022	2021
	RM'000	RM'000
Statutory deposit with Bank Negara Malaysia	39,000	1,000
ECL allowance charged	(27)	(2)
	<u>38,973</u>	<u>998</u>

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10. Statutory deposit with Bank Negara Malaysia (cont'd.)

Movements in the allowance for ECL on statutory deposit with Bank Negara Malaysia are as follows:

	Group and Bank	
	2022	2021
	RM'000	RM'000
At 1 January	2	-
ECL allowance charged	25	2
At 31 December	<u>27</u>	<u>2</u>

The movement relates to Stage 1 ECL for statutory deposit with Bank Negara Malaysia. There are no statutory deposit with Bank Negara Malaysia in Stage 2 and 3.

11. Investment in a subsidiary

	Bank	
	2022	2021
	RM'000	RM'000
Unquoted shares, at cost	<u>10</u>	<u>10</u>

Details of the subsidiary, which is incorporated in Malaysia, are as follows:

Name of company	Percentage of equity held		Principal activity
	2022	2021	
	%	%	
BBL Nominees (Tempatan) Sdn Bhd	100	100	Provision of nominee services to local clients of the Bank

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12. Property and equipment
Group and Bank

	Note	Freehold land and buildings* RM'000	Motor vehicles RM'000	Office equipment, furniture and fittings and computer equipment RM'000	Work in progress RM'000	Total RM'000
2022						
Cost						
At 1 January 2022		151,406	1,761	20,649	1,471	175,287
Additions		-	-	427	893	1,320
Reclassification		-	-	770	(770)	-
Adjustment ^		-	-	-	(55)	(55)
Write off		-	-	(6)	-	(6)
At 31 December 2022		151,406	1,761	21,840	1,539	176,546
Accumulated depreciation						
At 1 January 2022		35,528	1,602	16,095	-	53,225
Charge for the year	24	2,697	58	1,856	-	4,611
Write-off		-	-	(6)	-	(6)
At 31 December 2022		38,225	1,660	17,945	-	57,830
Net carrying amount		113,181	101	3,895	1,539	118,716
2021						
Cost						
At 1 January 2021		151,252	1,761	19,216	820	173,049
Additions		31	-	1,122	1,329	2,482
Reclassification	13	123	-	311	(656)	(222)
Adjustment ^		-	-	-	(22)	(22)
At 31 December 2021		151,406	1,761	20,649	1,471	175,287
Accumulated depreciation						
At 1 January 2021		32,783	1,544	14,095	-	48,422
Charge for the year	24	2,745	58	2,000	-	4,803
At 31 December 2021		35,528	1,602	16,095	-	53,225
Net carrying amount		115,878	159	4,554	1,471	122,062

* Included in the above is freehold land costing RM714,000 (2021: RM714,000)

^ Relates to reversal and accruals for property and equipment

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13. Intangible assets

		Group and Bank	
	Note	2022	2021
		RM'000	RM'000
Computer software			
Cost			
At 1 January		4,918	4,650
Additions		73	46
Reclassified from property and equipment	12	-	222
At 31 December		<u>4,991</u>	<u>4,918</u>
Accumulated amortisation			
At 1 January		4,482	4,195
Charge for the year	24	267	287
At 31 December		<u>4,749</u>	<u>4,482</u>
Net carrying amount		<u>242</u>	<u>436</u>

14. Right-of-use assets and lease liabilities

		Group and Bank	
		2022	2021
		RM'000	RM'000
Right-of-use assets			
At 1 January		6,182	7,049
Non-cash addition		955	409
Depreciation of right-of-use assets	24	(1,266)	(1,276)
At 31 December		<u>5,871</u>	<u>6,182</u>
Lease liabilities			
At 1 January		6,581	7,359
Non-cash addition		955	409
Accretion of interest expense	21	188	148
Lease payment		(1,435)	(1,335)
At 31 December	18	<u>6,289</u>	<u>6,581</u>

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15. Deferred tax assets

		Group and Bank	
		2022	2021
	Note	RM'000	RM'000
At 1 January		18,061	15,342
Recognised in income statements	25	849	149
Recognised in equity		3,139	2,570
At 31 December		<u>22,049</u>	<u>18,061</u>
Presented after appropriate offsetting as follows:			
Deferred tax assets		25,299	22,009
Deferred tax liabilities		<u>(3,250)</u>	<u>(3,948)</u>
		<u>22,049</u>	<u>18,061</u>

The components and movements of deferred tax assets and liabilities during the financial year prior to offsetting are as follows:

Group and Bank**Deferred tax assets**

	Provision					
	Stage 1 and 2	Lease	for other	Deferred	FVOCI	Total
	ECL allowance	liabilities	liabilities	Income	Reserve	RM'000
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
At 1 January 2021	17,603	1,766	2,006	596	-	21,971
Recognised in income statements	354	(186)	(17)	(113)	-	38
At 31 December 2021	<u>17,957</u>	<u>1,580</u>	<u>1,989</u>	<u>483</u>	<u>-</u>	<u>22,009</u>
At 1 January 2022	17,957	1,580	1,989	483	-	22,009
Recognised in income statements	983	(70)	250	(52)	-	1,111
Recognised in equity	-	-	-	-	2,179	2,179
At 31 December 2022	<u>18,940</u>	<u>1,510</u>	<u>2,239</u>	<u>431</u>	<u>2,179</u>	<u>25,299</u>

Deferred tax liabilities

	FVOCI	Right-of-use	Property and	Total
	reserve	assets	equipment	RM'000
	RM'000	RM'000	RM'000	RM'000
At 1 January 2021	3,529	1,692	1,408	6,629
Recognised in income statement	-	(208)	97	(111)
Recognised in equity	(2,570)	-	-	(2,570)
At 31 December 2021	<u>959</u>	<u>1,484</u>	<u>1,505</u>	<u>3,948</u>
At 1 January 2022	959	1,484	1,505	3,948
Recognised in income statement	-	(75)	336	261
Recognised in equity	(959)	-	-	(959)
At 31 December 2022	<u>-</u>	<u>1,409</u>	<u>1,841</u>	<u>3,250</u>

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16. Deposits from customers

(i) By type of deposit

	Group and Bank	
	2022	2021
	RM'000	RM'000
Fixed deposits	1,212,066	1,577,223
Current accounts	409,495	169,784
Savings deposits	8,880	9,405
Short term deposits	379,177	566,961
	<u>2,009,618</u>	<u>2,323,373</u>

(ii) The maturity structure of fixed deposits and short term deposits is as follows:

	Group and Bank	
	2022	2021
	RM'000	RM'000
Due within six months	1,276,587	1,874,957
More than six months to one year	311,957	267,430
More than one year to three years	1,602	639
Over three years	1,097	1,158
	<u>1,591,243</u>	<u>2,144,184</u>

(iii) The deposits are sourced from the following customers:

	Group and Bank	
	2022	2021
	RM'000	RM'000
Business enterprises	1,656,144	2,002,620
Individuals	353,474	320,753
	<u>2,009,618</u>	<u>2,323,373</u>

(iv) All the deposits from customers are unsecured.

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17. Deposits and placements from banks and other financial institutions

	Group and Bank	
	2022	2021
	RM'000	RM'000
Licensed banks	434,831	464,614
Other financial institutions	397,896	352,466
	<u>832,727</u>	<u>817,080</u>

Included in deposits and placements are deposits and placements from the holding company and its branches amounting to RM178,671,000 (2021: RM276,958,000) as disclosed in Note 28.

18. Other liabilities

		Group	
		2022	2021
	Note	RM'000	RM'000
Accruals		18,129	10,350
Allowance for ECL on loans, advances and financing commitments and financial guarantees		16,259	8,586
Lease liabilities	14	6,289	6,581
Other payables		4,973	5,177
		<u>45,650</u>	<u>30,694</u>

		Bank	
		2022	2021
		RM'000	RM'000
Accruals		10,341	9,244
Allowance for ECL on loans, advances and financing commitments and financial guarantees		16,259	8,586
Lease liability	14	6,289	6,581
Other payables		4,973	5,177
		<u>37,862</u>	<u>29,588</u>

Included in other payables are deferred income of RM1,795,000 (2021: RM2,406,000)

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18. Other liabilities (cont'd.)

Movements in the allowance for ECL on loans, advances and financing commitments and financial guarantees are as follows:

	Stage 1 ECL RM '000	Stage 2 ECL RM '000	Stage 3 ECL RM '000	Total RM '000
Group and Bank				
At 1 January 2022	1,656	563	6,367	8,586
New loans, advances and financing commitments, and financial guarantees originated	254	-	-	254
Loans, advances and financing commitments and financial guarantees derecognised	(32)	-	-	(32)
Transfer to Stage 1	10	(10)	-	-
Transfer to Stage 2	(18)	18	-	-
Transfer to Stage 3	-	(3,788)	3,788	-
Net measurement due to changes in credit risk	2,614	3,624	1,213	7,451
At 31 December 2022	<u>4,484</u>	<u>407</u>	<u>11,368</u>	<u>16,259</u>
	Stage 1 ECL RM '000	Stage 2 ECL RM '000	Stage 3 ECL RM '000	Total RM '000
Group and Bank				
At 1 January 2021	1,031	1,031	6,173	8,235
New loans, advances and financing commitments, and financial guarantees originated	87	-	-	87
Loans, advances and financing commitments, and financial guarantees derecognised	(74)	(104)	-	(178)
Transfer to Stage 1	495	(495)	-	-
Transfer to Stage 2	(13)	13	-	-
Net measurement due to changes in credit risk	130	118	194	442
At 31 December 2021	<u>1,656</u>	<u>563</u>	<u>6,367</u>	<u>8,586</u>

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19. Share capital

	Group and Bank			
	Number of ordinary shares of RM1 each		Amount	
	2022	2021	2022	2021
	'000	'000	RM'000	RM'000
Issued and fully paid-up:				
At 1 January/31 December	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>

The holder of ordinary shares is entitled to receive dividends as and when declared by the Bank, after obtaining the regulatory approval from Bank Negara Malaysia prior to the declaration of dividends.

All ordinary shares carry one vote per share without restrictions and rank equally with regard to the Bank's residual assets.

20. Interest income

	Group and Bank	
	2022	2021
	RM'000	RM'000
Loans, advances and financing		
- Interest income other than recoveries from impaired loans	113,442	97,992
- Recoveries from impaired loans	751	-
- Interest income on impaired loans	1,055	1,047
Deposits and placements with banks and other financial institutions	7,381	6,240
Financial assets at FVOCI	36,912	31,499
Financial assets at FVTPL	213	24
Financial assets at amortised costs	<u>355</u>	<u>4,966</u>
	160,109	141,768
Amortisation of premiums, net		
- Financial assets at FVOCI	<u>(4,906)</u>	<u>(4,871)</u>
	<u>155,203</u>	<u>136,897</u>

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21. Interest expense

		Group and Bank	
	Note	2022	2021
		RM'000	RM'000
Deposits from customers		49,166	42,971
Deposits and placements from banks and other financial institutions		6,960	1,896
Lease liability expense	14	188	148
Other interest expense		21	-
		<u>56,335</u>	<u>45,015</u>

22. Allowance for expected credit losses made, net

	Group and Bank			
	2022			
	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
Allowance for ECL made				
- Deposits and placements with banks and other financial institutions	82	-	-	82
- Financial assets at FVOCI	1,445	-	-	1,445
- Loans, advances and financing	12,751	1,283	5,468	19,502
- Statutory deposit with Bank Negara Malaysia	25	-	-	25
- Commitment and contingencies	3,035	292	5,001	8,328
	<u>17,338</u>	<u>1,575</u>	<u>10,469</u>	<u>29,382</u>
Allowance for ECL written back				
- Cash and short term funds	(306)	-	-	(306)
- Financial assets at FVOCI	(363)	-	-	(363)
- Financial assets at amortised costs	(179)	-	(60)	(239)
- Loans, advances and financing	(1,757)	-	(5,419)	(7,176)
- Management overlay	-	-	-	(19,592)
- Commitment and contingencies	(207)	(448)	-	(655)
	<u>(2,812)</u>	<u>(448)</u>	<u>(5,479)</u>	<u>(28,331)</u>
Impaired loans, advances and financing charged	-	-	133	133
Total	<u>14,526</u>	<u>1,127</u>	<u>5,123</u>	<u>1,184</u>

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22. Allowance for expected credit losses made, net

	Group and Bank			Total
	2021			
	Stage 1	Stage 2	Stage 3	Total
	RM'000	RM'000	RM'000	RM'000
Allowance for ECL made				
- Cash and short term funds	261	-	-	261
- Financial assets at FVOCI	1,278	-	-	1,278
- Financial assets at amortised costs	106	-	-	106
- Loans, advances and financing	9,188	6,532	20,734	36,454
- Statutory deposit with Bank Negara Malaysia	2	-	-	2
- Commitment and contingencies	1,032	196	194	1,422
	<u>11,867</u>	<u>6,728</u>	<u>20,928</u>	<u>39,523</u>
Allowance for ECL written back				
- Deposits and placements with banks and other financial institutions	(52)	-	-	(52)
- Financial assets at FVOCI	(333)	-	-	(333)
- Financial assets at amortised costs	-	-	(38)	(38)
- Loans, advances and financing	(603)	(9,992)	(162)	(10,757)
- Management overlay	-	-	-	(9,025)
- Commitment and contingencies	(407)	(664)	-	(1,071)
	<u>(1,395)</u>	<u>(10,656)</u>	<u>(200)</u>	<u>(21,276)</u>
Impaired loans, advances and financing recovered	-	-	(7)	(7)
Total	<u>10,472</u>	<u>(3,928)</u>	<u>20,721</u>	<u>18,240</u>

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23. Non-interest income

	Group		Bank	
	2022	2021	2022	2021
	RM'000	RM'000	RM'000	RM'000
Fee income				
Commission	4,279	2,919	4,249	2,912
Service charges and fees	1,697	1,126	1,697	1,126
Guarantee fees	1,996	2,046	1,996	2,046
	<u>7,972</u>	<u>6,091</u>	<u>7,942</u>	<u>6,084</u>
Investment income				
Dividend from financial assets measured at FVOCI	130	114	130	114
Gain from redemption of financial assets at amortised cost	3,640	-	3,640	-
Gain from redemption of financial assets at FVOCI	972	2,340	972	2,340
Net (loss)/gain on disposal of - Financial assets measured at FVTPL	(274)	34	(274)	34
	<u>4,468</u>	<u>2,488</u>	<u>4,468</u>	<u>2,488</u>
Other income				
Foreign exchange gain	5,432	4,556	5,432	4,556
Unrealised loss on foreign exchange forwards	(435)	(189)	(435)	(189)
Rental income	808	1,112	808	1,112
Others	10	11	10	11
	<u>5,815</u>	<u>5,490</u>	<u>5,815</u>	<u>5,490</u>
Total	<u>18,255</u>	<u>14,069</u>	<u>18,225</u>	<u>14,062</u>

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24. Overhead expenses

		Group		Bank	
	Note	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Personnel costs					
Salaries, allowances and bonuses *		33,976	30,991	33,976	30,991
Employees Provident Fund		5,002	4,648	5,002	4,648
Others		2,475	1,984	2,475	1,984
		<u>41,453</u>	<u>37,623</u>	<u>41,453</u>	<u>37,623</u>
Establishment costs					
Depreciation of property and equipment	12	4,611	4,803	4,611	4,803
Amortisation of intangible assets	13	267	287	267	287
Depreciation of right-of-use assets	14	1,266	1,276	1,266	1,276
Repair and maintenance		2,478	2,665	2,478	2,665
Rental of premises		(7)	7	(7)	7
Information technology expenses		1,733	1,312	1,733	1,312
Others		2,229	2,194	2,229	2,194
		<u>12,577</u>	<u>12,544</u>	<u>12,577</u>	<u>12,544</u>
Marketing costs					
Advertising and publicity		185	120	185	120
Others		64	28	64	28
		<u>249</u>	<u>148</u>	<u>249</u>	<u>148</u>
Administration and general costs					
Communication expenses		1,109	1,125	1,109	1,125
Subscriptions		2,238	2,300	2,238	2,300
Professional fees		460	1,144	460	1,144
Auditors' remunerations		311	325	309	321
Directors' fees and remuneration	29	1,332	1,189	1,332	1,189
Insurance		326	233	326	233
Travelling		219	53	219	53
Others		947	845	945	845
		<u>6,942</u>	<u>7,214</u>	<u>6,938</u>	<u>7,210</u>
Total		<u>61,221</u>	<u>57,529</u>	<u>61,217</u>	<u>57,525</u>

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24. Overhead expenses (cont'd.)

The above expenses include the following statutory disclosures:

	Note	Group		Bank	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Directors' fee and remuneration	29	1,332	1,189	1,332	1,189
Hire of equipment		118	101	118	101
Auditors' remunerations					
- Statutory audit		222	222	220	220
- Other regulated related services		74	78	74	78
- Other services		15	29	15	29

* The salaries, allowances and bonuses include overtime and benefits-in-kind.

25. Taxation

	Note	Group		Bank	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Income tax:					
Current year		16,923	9,979	16,918	9,978
Over provision in prior years		(1,314)	(398)	(1,314)	(398)
		15,609	9,581	15,604	9,580
Deferred tax:					
Relating to origination and reversal of temporary differences	15	(849)	(149)	(849)	(149)
Tax expense		14,760	9,432	14,755	9,431

Income tax is calculated at the Malaysian statutory tax rate of 24% (2021: 24%) of the estimated assessable profit for the year.

A reconciliation of income tax expense applicable to profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Bank is as follows:

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25. Taxation (cont'd.)

	Group		Bank	
	2022	2021	2022	2021
	RM'000	RM'000	RM'000	RM'000
Profit before taxation	54,718	30,182	54,692	30,179
Taxation at Malaysian statutory tax rate of 24% (2021: 24%)	13,131	7,244	13,126	7,243
Effect of expenses not deductible for tax purposes	2,974	2,613	2,974	2,613
Income not subject to tax	(31)	(27)	(31)	(27)
Over provision of income tax in prior years	(1,314)	(398)	(1,314)	(398)
Tax expense for the year	14,760	9,432	14,755	9,431

26. Earnings per share

Basic earnings per share of the Group is calculated by dividing the profit for the financial year attributable to shareholder for the financial year by the weighted average number of ordinary shares in issue during the financial year as follows:

	Group	
	2022	2021
Profit for the year ("RM'000")	39,958	20,750
Weighted average number of ordinary shares in issue ("'000")	1,000,000	1,000,000
Basic earnings per share (sen)	4.00	2.08

There is no dilutive potential in the ordinary shares as at 31 December 2022 and 31 December 2021.

27. Commitments and contingencies

In the normal course of business, the Group and the Bank make various commitments and incur certain contingent liabilities with legal recourse to its customers. No material losses are anticipated as a result of these transactions.

The Group and Bank do not enter into over-the-counter ("OTC") derivative transactions, repo-style transactions and credit derivative contracts booked in its trading and banking books other than the involvement in derivatives restricted to foreign forward exchange contracts. The policies of market risk management in respect of foreign exchange risk are disclosed in Note 32(b).

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27. Commitments and contingencies (cont'd.)

Risk-weighted exposures of the Group and of the Bank as at the reporting date are as below:

Group and Bank	Principal Amount RM'000	Positive Fair Value of Derivative Contracts RM'000	Credit Equivalent Amount RM'000	Risk Weighted Amount RM'000
31 December 2022				
Direct credit substitutes	29,561	-	29,561	27,246
Transaction-related contingent items	236,013	-	107,563	105,596
Short-term self-liquidating trade-related contingencies	10,896	-	2,179	2,179
Forward foreign exchange contracts				
- less than one year	350,607	2,005	3,786	2,883
Other commitments, such as formal standby facilities and credit lines, with an original				
- maturity more than one year	6,488	-	3,244	3,244
- maturity less than one year	1,920,778	-	384,156	381,658
Any commitment that are unconditionally cancelled at any time without prior notice	2,382	-	-	-
Total	2,556,725	2,005	530,489	522,806
31 December 2021				
Direct credit substitutes	29,756	-	29,756	27,491
Transaction-related contingent items	242,188	-	114,727	112,150
Short-term self-liquidating trade-related contingencies	39,528	-	7,906	7,596
Forward foreign exchange contracts				
- less than one year	913,470	3,548	11,596	5,371
Other commitments, such as formal standby facilities and credit lines, with an original				
- maturity more than one year	61,579	-	30,790	30,790
- maturity less than one year	1,457,198	-	291,439	290,204
Any commitment that are unconditionally cancelled at any time without prior notice	45,718	-	-	-
Total	2,789,437	3,548	486,214	473,602

The credit equivalent amount and risk-weighted amount are arrived at using the credit conversion factors as defined in Bank Negara Malaysia's revised Risk Weighted Capital Adequacy Framework: Standardised Approach (Basel II).

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28. Significant related party transactions and balances

In addition to the related party information disclosed elsewhere in the financial statements, the following are the significant related party transactions and balances of the Group and of the Bank:

(i) Related party transactions

	Group and Bank	
	2022	2021
	RM'000	RM'000
Income		
Interest on advances to holding company and its branches	246	1
Expenditure		
Interest on advances from holding company and its branches	4,941	501
Administrative expenses to holding company	902	440

(ii) Related party balances

Amount due to		
Deposits and placements from holding company and its branches	178,671	276,958
Amount due from		
Cash and short-term funds placed with holding company and its branches	14,368	16,639

(iii) Key management personnel

Key management personnel ("KMP") are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly. The key management personnel include all directors of the Bank, the Chief Executive Officer ("CEO") and Deputy CEO. The remuneration of KMP during the year are as follows:

	Group and Bank	
	2022	2021
	RM'000	RM'000
CEO and Deputy CEO:		
Salary and emoluments*	2,384	2,486
Defined contribution plan	-	168
Benefits-in-kind	243	165
	2,627	2,819
Directors' remuneration including benefits-in-kind (Note 29)	1,332	1,189
	3,959	4,008

* Includes estimate for bonus

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29. Directors' fees and remuneration

The total remuneration (including benefits-in-kind) of the directors of the Bank are as follows:

Group and Bank

	Salary RM'000	Fees RM'000	Bonus RM'000	Other emoluments* RM'000	Benefits-in- kind RM'000	Total remuneration RM'000
2022						
Executive Directors:						
Ms. Rushda Theeratharathorn	-	96	-	19	-	115
Mr. Chaiyarit Anuchitworawong	-	96	-	13	-	109
	-	192	-	32	-	224
Independent Directors:						
Mr. Lee Khee Joo @ Lee Ying Chong	-	100	-	47	-	147
Mr. Tham Kwok Meng	-	20	-	12	-	32
Mr. Banlue Chantadisai	-	144	-	31	-	175
Mr. Bordin Unakul	-	120	-	49	-	169
Mr. Por Peng Seong	-	120	-	48	-	168
Ms. Leong Sow Yoke	-	70	-	22	-	92
Mr. Chew Boon Keong	-	21	-	5	-	26
	-	595	-	214	-	809
Non-independent Directors:						
Y.A.M. Tunku Ali Redhauddin Ibni Tuanku Muhriz	-	127	-	20	-	147
Mr. Chris Chia Woon Liat	-	120	-	32	-	152
	-	247	-	52	-	299
Total directors' remuneration	-	1,034	-	298	-	1,332

* Includes allowances and EPF

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29. Directors' fees and remuneration (cont'd.)

The total remuneration (including benefits-in-kind) of the directors of the Bank are as follows (cont'd.):

Group and Bank

	Salary	Fees	Bonus	Other	Benefits-in-	Total
2021	RM'000	RM'000	RM'000	emoluments*	kind	remuneration
				RM'000	RM'000	RM'000
Executive Directors:						
Ms. Rushda Theeratharathorn	-	96	-	17	-	113
Mr. Chaiyarit Anuchitworawong	-	96	-	15	-	111
	-	192	-	32	-	224
Independent Directors:						
Y.A.M. Tunku Ali Redhaudin Ibni Tuanku Muhriz	-	127	-	18	-	145
Mr. Lee Khee Joo @ Lee Ying Chong	-	120	-	37	-	157
Mr. Tham Kwok Meng	-	120	-	38	-	158
Mr. Banlue Chantadisai	-	144	-	26	-	170
Mr. Bordin Unakul	-	120	-	37	-	157
Mr. Por Peng Seong	-	30	-	3	-	33
	-	661	-	159	-	820
Non-independent Directors:						
Mr. Chris Chia Woon Liat	-	120	-	25	-	145
	-	120	-	25	-	145
Total directors' remuneration	-	973	-	216	-	1,189

* Includes allowances and EPF

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30. Capital management

The objective of the Group's and the Bank's capital management policy is to maintain an adequate level of capital to support business growth strategies under an acceptable risk framework, and to meet its regulatory requirements and market expectations.

The Group's and the Bank's capital management process involves a careful analysis of the capital requirement to support business growth, including potential crisis scenarios, and the source of capital, both from financial performance as well as external funding sources, if necessary. The Group and the Bank regularly assess their capital adequacy under various scenarios on a forward looking perspective for the purpose of capital planning and management to ensure that the capital is at the level suitable for the prevailing business conditions.

The Bank's capital requirements and capital adequacy ratios are disclosed in Note 31.

31. Capital adequacy

- (a) The capital adequacy ratios of the Bank are computed in accordance with BNM's revised Capital Adequacy Frameworks on Capital Components and Basel II - Risk-weighted Assets issued on 2 February 2018. The minimum regulatory capital adequacy ratios before including capital conservation buffer and countercyclical capital buffer ("CCyB") for Common Equity Tier 1 ("CET 1") Capital Ratio, Tier 1 Capital Ratio and Total Capital Ratio are 4.5%, 6.0% and 8.0% respectively.

The total risk-weighted assets of the Bank are computed based on the following approaches:

- (i) Standardised Approach for Credit Risk;
- (ii) Standardised Approach for Market Risk;
- (iii) Basic Indicator Approach for Operational Risk.

For the purpose of consolidation for financial reporting, the Group comprised the consolidated results of Bank and its wholly-owned subsidiary, BBL Nominees (Tempatan) Sdn. Bhd. (Note 11), which is not involved in banking operations. The subsidiary is fully consolidated in the Group's financial statements.

As the Bank's subsidiary is not involved in banking operations and is of an immaterial size relative to the Bank, the Group does not prepare and submit separate Group's capital adequacy ratios for the purpose of consolidation for regulatory reporting.

- (b) Banking institutions are also required to maintain a capital conservation buffer of up to 2.5% and a CCyB above the minimum regulatory capital adequacy ratios above. Under the transition arrangements, capital conservation buffer will be phased-in as follows:

Calendar Year	Capital Conservation Buffer
2018	1.875%
2019 onwards	2.500%

A CCyB is required to be maintained if this buffer is applied by regulators in countries which the Bank have exposures to, determined based on the weighted average of prevailing CCyB rates applied in those jurisdictions.

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31. Capital adequacy (cont'd.)

(c) The capital adequacy ratios of the Bank as at the reporting date, are as follows:

	2022	2021
CET 1 Capital Ratio	33.22%	30.58%
Tier 1 Capital Ratio	33.22%	30.58%
Total Capital Ratio	<u>34.40%</u>	<u>31.77%</u>

(d) The components of Common Equity Tier 1 and Tier 2 capital of the Bank are as follows:

	2022	2021
	RM'000	RM'000
CET 1 Capital		
Paid-up share capital	1,000,000	1,000,000
Unrealised gain on financial assets at FVOCI	8,900	17,254
Retained profits	317,091	277,154
Less: Regulatory adjustments, applied on CET1 Capital:		
- Other intangibles	(242)	(436)
- Deferred tax assets	(22,049)	(18,061)
- 55% of unrealised gain on financial assets at FVOCI	<u>(4,895)</u>	<u>(9,490)</u>
Total CET 1 Capital	<u>1,298,805</u>	<u>1,266,421</u>
Tier 2 Capital		
Stage 1 and Stage 2 ECL*	46,366	49,069
Less: Investment in subsidiary	<u>(10)</u>	<u>(10)</u>
Total Tier 2 Capital	<u>46,356</u>	<u>49,059</u>
Total capital		
CET 1 Capital	1,298,805	1,266,421
Tier 2 Capital	<u>46,356</u>	<u>49,059</u>
Total Capital	<u>1,345,161</u>	<u>1,315,480</u>

*General provisions are subject to a maximum of 1.25% of the total credit RWA determined under the Standardised Approach for credit risk.

Terms and conditions of the main features of all capital instruments are disclosed in the respective notes. The Bank does not have any innovative, non-innovative, complex or hybrid capital instruments.

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31. Capital adequacy (cont'd.)

(e) The breakdown of risk-weighted assets (excluding deferred tax assets) of the Bank in the various categories of risk-weights are as follows:

	Principal 2022 RM'000	Risk- weighted assets 2022 RM'000	Principal 2021 RM'000	Risk- Weighted assets 2021 RM'000
0%	647,601	-	674,101	-
20%	438,288	87,658	392,431	78,486
35%	623	218	773	271
50%	153,069	76,534	168,574	84,287
75%	1,548	1,161	1,614	1,211
100%	3,543,630	3,543,630	3,761,287	3,761,287
150%	59	89	-	-
Total risk-weighted assets for credit risk		<u>3,709,290</u>		<u>3,925,542</u>
Total risk-weighted assets for market risk		6,574		23,615
Total risk-weighted assets for operational risk		<u>194,249</u>		<u>191,836</u>
Total risk-weighted assets		<u><u>3,910,113</u></u>		<u><u>4,140,993</u></u>

32. Financial risk management objectives, policies, and processes

Risk management is one of the critical success factors in banking and is an essential element of the Group's and the Bank's overall business strategy.

The Board of Directors recognises that a critical factor in the Group's and the Bank's continued survival, profitability and success depend on the effectiveness of its risk management capabilities and risk return management. Therefore, the Group's and the Bank's financial risk management policies seek to ensure that adequate financial resources are available for the development of the Group's and the Bank's business whilst managing its foreign exchange, interest rate, credit and liquidity risks. The Group and the Bank operate within clearly defined guidelines that were approved by the Board.

Malaysia began its transition to an endemic phase of COVID-19 in April 2022. Most restrictions on business operations and social activities have been removed. While the business environment has improved relative to the pandemic phase, many challenges remain for businesses including inflationary pressure on various input costs, rising interest rates and geopolitical tension globally. The Group and the Bank have continuously tracked and updated macro-economic parameters for different cases of stress scenarios. Accounts considered to be potentially vulnerable to the factors above are emplaced under the vulnerable accounts listing for stress testing purposes.

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32. Financial risk management objectives, policies, and processes (cont'd.)

Overall, based on risk assessments, capital planning and stress testing conducted, the Total Capital Ratio ("TCR") is above the BNM's regulatory requirement of 10.5% and minimum TCR under stress test. There will be no material change in the capital structure and the Group and the Bank remain focused in pursuit of prudent credit risk management while upholding sound risk management practices.

Major areas of the Group's and the Bank's risk management are as follows:

(a) Credit risk management

Credit risk is the potential loss of revenue and principal losses in the form of impairment as a result of partial or total default of a loan by the borrower. As such, management of credit risk is not only vital in protecting the Group's asset quality but also to sustain profits. Various credit committees are set up to supervise credit activities and management of credit risks.

The Group's and the Bank's credit risk grading system is used to grade the quality of all commercial and business loans. A key objective of the rating system is to track the movement of the Group's and the Bank's credit risk profile and to assist in the early detection of weak borrowers to commence early rehabilitation and to prevent the emergence of new impaired loans.

An effective preventive measure to identify and manage emerging problem loans is the independent review of performing loans by a special unit. This review is carried out with the prime objective of implementing prompt and pre-emptive measures on loans where credit risks have increased.

For corrective measures, loans which are three months in arrears and above would be under the purview of the Loan Rehabilitation Committee. This committee meets monthly to direct efforts towards effective collection, restructuring and rehabilitation of delinquent loans to minimise and recover impaired loans expeditiously.

It is not the policy of the Group and the Bank to use credit derivatives as part of their credit risk management.

(i) Credit quality of gross loans, advances and financing

Gross loans, advances and financing are analysed as follows:

	2022	2021
Group and Bank	RM'000	RM'000
Neither past due nor impaired	2,858,562	3,144,417
Past due but not impaired	27,035	19,588
Impaired	84,696	87,087
	<u>2,970,293</u>	<u>3,251,092</u>

32. Financial risk management objectives, policies, and processes (cont'd.)**(a) Credit risk management (cont'd.)****(i) Credit quality of gross loans, advances and financing (cont'd.)**Neither past due nor impaired

Gross loans, advances and financing which are neither past due nor impaired are classified as "PASS" internally. Facilities with "PASS" classification refers to loans, advances and financing which have no past due or no overdue in the principle or interest for a period of less than one (1) month.

Past due but not impaired

Past due but not impaired refers to loans where the customer has failed to make a principal or interest payment when contractually due, and includes loans, advances and financing which are due more than one month but less than (3) months.

(ii) Ageing analysis of past due but not impaired assets

	Months in arrears		Total RM'000
	1 to 2 months RM'000	2 to 3 months RM'000	
Group and Bank 2022			
Corporate loans/financing	27,035	-	27,035
	<hr/>		
2021			
Corporate loans/financing	19,588	-	19,588
	<hr/>		

Impaired

The definition of impaired loans, advances and financing is described in Note 2.3(d)(i).

(iii) Collateral**Effects of holding collateral**

The credit risk of financial assets of the Group and the Bank is mitigated by the collaterals held against the financial assets.

All impaired loans, advances and financing are subject to individual assessment impairment review as at the current and previous financial year end. The collateral mitigates credit risk and would reduce the extent of impairment allowance for the assets subject to impairment review.

32. Financial risk management objectives, policies, and processes (cont'd.)

(a) Credit risk management (cont'd.)

(iii) Collateral (cont'd.)

Effects of holding collateral (cont'd.)

For loan, advances and financing, Stage 3 ECL allowance as at the reporting date would have been higher by approximately RM16,695,000 (2021: RM19,272,000) for the Group and the Bank without the collaterals.

Repossessed collateral

For the financial years ended 31 December 2022 and 2021, there are no repossessed collaterals.

(iv) Credit risk exposure and concentration

The Bank's concentration of risk is managed by industry sector, risk grade asset quality and large customer limit. The Bank monitors the large exposures to single counterparty risk as per BNM GP5 - Guidelines on Credit Limit to a Single Customer.

The following tables shows the exposures to credit risk from financial instruments including derivatives by industry.

32. Financial risk management objectives and policies (cont'd.)

(a) Credit risk management (cont'd.)

(v) Industry analysis

As at 31 December 2022	Government and central bank RM'000	Primary Agriculture RM'000	Mining and Quarrying RM'000	Manufacturing RM'000	Electricity, gas and water supply RM'000	Construction RM'000	Wholesale & Retails RM'000	Finance, Insurance, Real Estate & Business Services RM'000	Transport, Storage & Telecomm RM'000	Others RM'000	Total RM'000
Group											
Cash and short-term funds	15,993	-	-	-	-	-	-	153,768	-	-	169,761
Deposits and placements with banks and other financial institutions	-	-	-	-	-	-	-	44,232	-	-	44,232
Financial assets at fair value through other comprehensive income	514,989	-	-	-	-	-	-	474,688	-	-	989,677
Loans, advances and financing less Expected Credit Loss	-	208,377	8,664	730,788	28,443	418,637	343,089	1,141,004	80,611	10,680	2,970,293
Derivative assets	-	4	-	123	-	-	1,393	485	-	-	2,005
Statutory deposit with Bank Negara Malaysia	38,973	-	-	-	-	-	-	-	-	-	38,973
Commitments											
Commitments and Contingencies	-	124,857	950	889,710	500	569,693	345,126	612,205	9,917	3,767	2,556,725
Bank											
Cash and short-term funds	15,993	-	-	-	-	-	-	145,839	-	-	161,832
Deposits and placements with banks and other financial institutions	-	-	-	-	-	-	-	44,232	-	-	44,232
Financial assets at fair value through other comprehensive income	514,989	-	-	-	-	-	-	474,688	-	-	989,677
Loans, advances and financing less Expected Credit Loss	-	208,377	8,664	730,788	28,443	418,637	343,089	1,141,004	80,611	10,680	2,970,293
Derivative assets	-	4	-	123	-	-	1,393	485	-	-	2,005
Statutory deposit with Bank Negara Malaysia	38,973	-	-	-	-	-	-	-	-	-	38,973
Commitments											
Commitments and Contingencies	-	124,857	950	889,710	500	569,693	345,126	612,205	9,917	3,767	2,556,725

32. Financial risk management objectives and policies (cont'd.)

(a) Credit risk management (cont'd.)

(v) Industry analysis

As at 31 December 2021	Government and central bank RM'000	Primary Agriculture RM'000	Manufacturing RM'000	Electricity, gas and water supply RM'000	Construction RM'000	Wholesale & Retails RM'000	Finance, Insurance, Real Estate & Business Services RM'000	Transport, Storage & Telecomm RM'000	Others RM'000	Total RM'000
Group										
Cash and short-term funds	110,724	-	-	-	-	-	110,753	-	-	221,477
Financial assets at fair value through other comprehensive income	556,467	-	-	-	-	-	342,674	-	-	899,141
Financial assets at amortised costs	-	-	-	-	-	-	102,195	-	-	102,195
Loans, advances and financing less Expected Credit Loss	-	361,620	818,144	11,384	448,206	438,308	1,069,260	60,477	43,693	3,251,092 (181,004)
Derivative assets	-	310	592	-	-	718	1,928	-	-	3,548
Statutory deposit with Bank Negara Malaysia	998	-	-	-	-	-	-	-	-	998
Commitments										
Commitments and Contingencies	-	255,819	661,539	4,160	509,911	284,080	1,019,297	18,837	35,794	2,789,437
Bank										
Cash and short-term funds	110,724	-	-	-	-	-	109,525	-	-	220,249
Financial assets at fair value through other comprehensive income	556,467	-	-	-	-	-	342,674	-	-	899,141
Financial assets at amortised costs	-	-	-	-	-	-	102,195	-	-	102,195
Loans, advances and financing less Expected Credit Loss	-	361,620	818,144	11,384	448,206	438,308	1,069,260	60,477	43,693	3,251,092 (181,004)
Derivative assets	-	310	592	-	-	718	1,928	-	-	3,548
Statutory deposit with Bank Negara Malaysia	998	-	-	-	-	-	-	-	-	998
Commitments										
Commitments and Contingencies	-	255,819	661,539	4,160	509,911	284,080	1,019,297	18,837	35,794	2,789,437

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32. Financial risk management objectives, policies, and processes (cont'd.)

(b) Market risk management

Market risk is the risk of loss arising from movement in the level of market prices or rates, the two key components being foreign currency exchange risk and interest rate risk. Another risk area would be liquidity risk which arise from the Bank's failure to meet financial obligations when they fall due.

In order to manage risk in investment holding, the Group and the Bank mark-to-market their investment positions and make comparisons against predetermined market risk limits. The market risk limits are set taking into consideration the risk appetite of the Group and of the Bank, which have traditionally been prudent.

(i) Foreign exchange risk management

Foreign currency exchange risk arises from exchange rate movements, which may affect the profit of the Group and of the Bank from their foreign exchange open positions taken from time to time. This risk is principally managed by setting predetermined limits on open foreign exchange positions and the setting and monitoring of cut-loss mechanisms. The Group and the Bank enter into foreign exchange related derivatives, namely spot and forward contracts, as part of its strategies to manage foreign currency risk.

The following table shows the sensitivity of the Group's and Bank's profit before taxation to a possible change in exchange rates with all other variables remaining constant.

	2022			2021		
	Currency Exposure	Exchange Rate		Currency Exposure	Exchange Rate	
		+10%	-10%		+10%	-10%
	RM '000	RM '000	RM '000	RM '000	RM '000	RM '000
Currency						
Group and Bank						
USD	836	84	(84)	3,637	364	(364)
GBP	78	8	(8)	114	11	(11)
SGD	293	29	(29)	664	66	(66)
Others	928	93	(93)	3,043	304	(304)

(ii) Interest rate risk management

Interest rate risk refers to the volatility in net interest income as a result of changes in the levels of interest rates and shifts in the composition of the assets and liability. The Group's and the Bank's Asset and Liabilities Management Committee regularly review the interest rate outlook, assess the vulnerability of net interest income and develop strategies to mitigate interest rate risk.

The Group and the Bank are exposed to various risks associated with the effects of fluctuations in the prevailing levels of market interest rates on their financial positions and cash flows. The following table indicates the effective interest rates at the reporting date and the periods in which the financial instruments reprice or mature, whichever is earlier.

32. Financial risk management objectives and policies (cont'd.)

(b) Market risk management (cont'd.)

(ii) Interest rate risk management (cont'd.)

Group	Non-trading book					Non-interest sensitive RM'000	Trading book RM'000	Total RM'000	Effective interest rate %
	Up to 1 month RM'000	> 1-3 months RM'000	> 3-12 months RM'000	1-5 years RM'000					
As at 31 December 2022									
Assets									
Cash and short-term funds	169,722	-	-	-	-	39	-	169,761	2.05
Deposits and placements with banks and other financial institutions	-	44,232	-	-	-	-	-	44,232	5.30
Financial assets at fair value through other comprehensive income	50,052	80,476	252,669	592,516	13,964	-	-	989,677	3.31
Loans, advances and financing									
- non-impaired *	2,779,874	-	-	-	-	-	-	2,779,874	4.28
- impaired **	16,693	-	-	-	-	-	-	16,693	
Other non-interest sensitive balances	-	-	-	-	-	213,891	2,005	215,896	
Total assets	3,016,341	124,708	252,669	592,516	227,894	2,005	2,005	4,216,133	

* This is arrived at after deducting the Stage 1 and Stage 2 ECL from gross loans outstanding.

** This is arrived at after deducting the Stage 3 ECL from impaired gross loans outstanding.

32. Financial risk management objectives and policies (cont'd.) -

(b) Market risk management (cont'd.)

(ii) Interest rate risk management (cont'd.)

Group	← Non-trading book →				Non-interest sensitive RM'000	Trading book RM'000	Total RM'000	Effective interest rate %
	Up to 1 month RM'000	> 1-3 months RM'000	> 3-12 months RM'000	1-5 years RM'000				
As at 31 December 2022								
Liabilities								
Deposits from customers	1,071,506	444,288	491,125	2,699	-	-	2,009,618	2.09
Deposits and placements from banks and other financial institutions	317,288	509,351	6,026	62	-	-	832,727	1.96
Other non-interest sensitive balances	-	-	-	-	45,650	2,005	47,655	
Total liabilities	1,388,794	953,639	497,151	2,761	45,650	2,005	2,890,000	
Shareholder's equity	-	-	-	-	1,326,133	-	1,326,133	
Total liabilities and shareholder's equity	1,388,794	953,639	497,151	2,761	1,371,783	2,005	4,216,133	
On-balance sheet interest sensitivity gap representing total interest sensitivity gap	1,627,547	(828,931)	(244,482)	589,755	(1,143,889)	-	-	

32. Financial risk management objectives and policies (cont'd.)

(b) Market risk management (cont'd.)

(ii) Interest rate risk management (cont'd.)

Group	Non-trading book					Non-interest sensitive RM'000	Trading book RM'000	Total RM'000	Effective interest rate %
	Up to 1 month RM'000	> 1-3 months RM'000	> 3-12 months RM'000	1-5 years RM'000					
As at 31 December 2021									
Assets									
Cash and short-term funds	220,734	-	-	-	-	743	-	221,477	1.75
Financial assets at fair value through other comprehensive income	80,014	30,423	101,639	673,605	-	13,460	-	899,141	3.54
Financial assets at amortised costs	-	-	-	102,195	-	-	-	102,195	4.98
Loans, advances and financing									
- non-impaired *	3,050,967	-	-	-	-	-	-	3,050,967	3.61
- impaired **	19,121	-	-	-	-	-	-	19,121	
Other non-interest sensitive balances	-	-	-	-	-	172,340	3,548	175,888	
Total assets	3,370,836	30,423	101,639	775,800	186,543	3,548	3,548	4,468,789	

* This is arrived at after deducting the Stage 1 and Stage 2 ECL from gross loans outstanding.

** This is arrived at after deducting the Stage 3 ECL from impaired gross loans outstanding.

32. Financial risk management objectives and policies (cont'd.)

(b) Market risk management (cont'd.)

(ii) Interest rate risk management (cont'd.)

Group	Non-trading book					Non-interest sensitive RM'000	Trading book RM'000	Total RM'000	Effective interest rate %
	Up to 1 month RM'000	> 1-3 months RM'000	> 3-12 months RM'000	1-5 years RM'000					
As at 31 December 2021									
Liabilities									
Deposits from customers	1,262,931	482,459	576,185	1,798	-	-	2,323,373	1.77	
Deposits and placements from banks and other financial institutions	245,847	562,552	8,681	-	-	-	817,080	0.33	
Other non-interest sensitive balances	-	-	-	-	30,694	3,113	33,807		
Total liabilities	1,508,778	1,045,011	584,866	1,798	30,694	3,113	3,174,260		
Shareholder's equity	-	-	-	-	1,294,529	-	1,294,529		
Total liabilities and shareholder's equity	1,508,778	1,045,011	584,866	1,798	1,325,223	3,113	4,468,789		
On-balance sheet interest sensitivity gap representing total interest sensitivity gap	1,862,058	(1,014,588)	(483,227)	774,002	(1,138,680)	435	-		

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32. Financial risk management objectives and policies (cont'd.)

(b) Market risk management (cont'd.)

(ii) Interest rate risk management (cont'd.)

Bank	← Non-trading book →					Non- interest sensitive RM'000	Trading book RM'000	Total RM'000	Effective interest rate %
	Up to 1 month RM'000	> 1-3 months RM'000	> 3-12 months RM'000	1-5 years RM'000					
As at 31 December 2022									
Assets									
Cash and short-term funds	161,793	-	-	-	39	-	161,832	2.05	
Deposits and placements with banks and other financial institutions	-	44,232	-	-	-	-	44,232	5.30	
Financial assets at fair value through other comprehensive income	50,052	80,476	252,669	592,516	13,964	-	989,677	3.31	
Loans, advances and financing									
- non-impaired *	2,779,874	-	-	-	-	-	2,779,874	4.28	
- impaired **	16,693	-	-	-	-	-	16,693		
Other non-interest sensitive balances	-	-	-	-	213,890	2,005	215,895		
Total assets	3,008,412	124,708	252,669	592,516	227,893	2,005	4,208,203		

* This is arrived at after deducting the Stage 1 and Stage 2 ECL from gross loans outstanding.

** This is arrived at after deducting the Stage 3 ECL from impaired gross loans outstanding.

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32. Financial risk management objectives and policies (cont'd.)

(b) Market risk management (cont'd.)

(ii) Interest rate risk management (cont'd.)

Bank	Non-trading book					Non-interest sensitive RM'000	Trading book RM'000	Total RM'000	Effective interest rate %
	Up to 1 month RM'000	> 1-3 months RM'000	> 3-12 months RM'000	1-5 years RM'000					
As at 31 December 2022									
Liabilities									
Deposits from customers	1,071,506	444,288	491,125	2,699	-	-	2,009,618	2.09	
Deposits and placements from banks and other financial institutions	317,288	509,351	6,026	62	-	-	832,727	1.96	
Other non-interest sensitive balances	-	-	-	-	37,862	2,005	39,867		
Total liabilities	1,388,794	953,639	497,151	2,761	37,862	2,005	2,882,212		
Shareholder's equity	-	-	-	-	1,325,991	-	1,325,991		
Total liabilities and shareholder's equity	1,388,794	953,639	497,151	2,761	1,363,853	2,005	4,208,203		
On-balance sheet interest sensitivity gap representing total interest sensitivity gap	1,619,618	(828,931)	(244,482)	589,755	(1,135,960)	-	-		

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32. Financial risk management objectives and policies (cont'd.)

(b) Market risk management (cont'd.)

(ii) Interest rate risk management (cont'd.)

Bank	Non-trading book					Non-interest sensitive RM'000	Trading book RM'000	Total RM'000	Effective interest rate %
	Up to 1 month RM'000	> 1-3 months RM'000	> 3-12 months RM'000	1-5 years RM'000					
As at 31 December 2021									
Assets									
Cash and short-term funds	219,506	-	-	-	-	743	-	220,249	1.75
Financial assets at fair value through other comprehensive income	80,014	30,423	101,639	673,605	-	13,460	-	899,141	3.54
Financial assets at amortised costs	-	-	-	102,195	-	-	-	102,195	4.98
Loans, advances and financing									
- non-impaired *	3,050,967	-	-	-	-	-	-	3,050,967	3.61
- impaired **	19,121	-	-	-	-	-	-	19,121	
Other non-interest sensitive balances	-	-	-	-	-	172,341	3,548	175,889	
Total assets	3,369,608	30,423	101,639	775,800	-	186,544	3,548	4,467,562	

* This is arrived at after deducting the Stage 1 and Stage 2 ECL from gross loans outstanding.

** This is arrived at after deducting the Stage 3 ECL from impaired gross loans outstanding.

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32. Financial risk management objectives and policies (cont'd.)

(b) Market risk management (cont'd.)

(ii) Interest rate risk management (cont'd.)

Bank	Non-trading book				Non-interest sensitive RM'000	Trading book RM'000	Total RM'000	Effective interest rate %
	Up to 1 month RM'000	> 1-3 months RM'000	> 3-12 months RM'000	1-5 years RM'000				
As at 31 December 2021								
Liabilities								
Deposits from customers	1,262,931	482,459	576,185	1,798	-	-	2,323,373	1.77
Deposits and placements from banks and other financial institutions	245,847	562,552	8,681	-	-	-	817,080	0.33
Other non-interest sensitive balances	-	-	-	-	29,588	3,113	32,701	
Total liabilities	1,508,778	1,045,011	584,866	1,798	29,588	3,113	3,173,154	
Shareholder's equity	-	-	-	-	1,294,408	-	1,294,408	
Total liabilities and shareholder's equity	1,508,778	1,045,011	584,866	1,798	1,323,996	3,113	4,467,562	
On-balance sheet interest sensitivity gap representing total interest sensitivity gap	1,860,830	(1,014,588)	(483,227)	774,002	(1,137,452)	435	-	

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32. Financial risk management objectives and policies (cont'd.)

(b) Market risk management (cont'd.)

(ii) Interest rate risk management (cont'd.)

The following table shows the impact on Net Interest Income ("NII") or Earning at Risk (EAR) and Economic Value of Equity ("EVE") based on a 100 basis points (bps) parallel shift in interest rates at the beginning of the year from 1 January for a period of 12 months:

	2022	2021
	RM'million	RM'million
<u>Movement in basis points</u>	+/- 100 bps	+/- 100 bps
Effect on Net Interest Income	+/- 9.6	+/- 7.0
Effect on Economic Value of Equity	+/- 13.4	+/- 15.4

As at the reporting date, if interest rate increases/decreases by 100 bps with all the other variables held constant, the Group's and the Bank's Net Interest Income ("NII") or Earning at Risk (EAR) and Economic Value of Equity ("EVE") would have increased/decreased by RM9.6 million and RM13.4 million (2021: RM7.0 million and RM15.4 million) respectively. The assumed movement in basis points for interest rate sensitivity analysis is based on the current observed market environment.

Note:

A +ve sign followed by a -ve sign indicate gains if interest rates were to hike and loss if interest rates were to dip. A reversal order of such sign will indicate a loss if interest rates were to hike and gain if interest rate were to dip. NII will impact the Profit and Loss Account whereas EVE will impact the reserves on statement of financial position.

(c) Liquidity risk management

Liquidity risk management is the risk of financial loss arising from the inability to fund increase in assets and/or meet obligations as they fall due. Financial obligations arise from withdrawal of deposits, funding of loans committed and repayment of borrowed funds.

To manage liquidity risk, the Group and Bank adopt the Liquidity Coverage Ratio ("LCR") as one of the liquidity measurement methods and the Net Stable Funding Ratio ("NSFR") as one of the funding requirement methods. In addition to ensuring compliance to LCR & NSFR, the Group and Bank maintain liquidity and funding compliance buffers to meet any unexpected cash outflows. The LCR and NSFR are further supplemented with the Group's and Bank's internal liquidity and funding risk management policies and procedures. These policies ensure that the liquidity surpluses are within the limits. The liquidity risk management activities are carried out through a combination of management of cash flow report, maintenance of high quality short term and long-term marketable securities that can be readily be converted into cash, diversification of the funding base and proactive management of the Group's and of the Bank's customer's deposits.

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32. Financial risk management objectives and policies (cont'd.)

(c) Liquidity risk management (cont'd.)

(i) Analysis of Financial Assets and Liabilities By Remaining Contractual Maturities

Group	Up to 1 month RM'000	> 1-3 months RM'000	> 3-6 months RM'000	> 6-12 months RM'000	> 1-5 years RM'000	Over 5 years RM'000	Non specific maturity RM'000	Total RM'000
As at 31 December 2022								
Assets								
Cash and short-term funds	168,321	-	-	-	-	-	-	168,321
Deposits and placements with banks and other financial institutions	-	44,574	-	-	-	-	-	44,574
Financial assets at fair value through other comprehensive income	50,924	83,939	92,044	160,000	519,625	71,220	-	977,752
Loans, advances and financing	1,542,429	623,251	220,131	78,217	412,042	90,961	-	2,967,031
Statutory deposit with Bank Negara Malaysia	-	-	-	-	-	-	39,000	39,000
Derivative financial assets	632	939	434	-	-	-	-	2,005
Total assets	1,762,306	752,703	312,609	238,217	931,667	162,181	39,000	4,198,683
Liabilities								
Deposits from customers	1,072,049	446,927	208,171	292,172	2,794	-	-	2,022,113
Deposits and placements from banks and other financial institutions	309,215	520,603	6,129	63	-	-	-	836,010
Derivative financial liabilities	479	1,485	41	-	-	-	-	2,005
Lease liabilities	-	-	115	161	936	5,077	-	6,289
Total liabilities	1,381,743	969,015	214,456	292,396	3,730	5,077	-	2,866,417
Net maturity mismatch	380,563	(216,312)	98,153	(54,179)	927,937	157,104	39,000	1,332,266

32. Financial risk management objectives and policies (cont'd.)

(c) Liquidity risk management (cont'd.)

(i) Analysis of Financial Assets and Liabilities By Remaining Contractual Maturities (cont'd.)

Group	Up to 1 month RM'000	> 1-3 months RM'000	> 3-6 months RM'000	> 6-12 months RM'000	> 1-5 years RM'000	Over 5 years RM'000	Non specific maturity RM'000	Total RM'000
As at 31 December 2021								
Assets								
Cash and short-term funds	221,287	-	-	-	-	-	-	221,287
Deposits and placements with banks and other financial institutions	-	-	-	-	-	-	-	-
Financial assets at fair value through other comprehensive income	86,976	31,119	83,743	20,000	621,286	63,234	-	906,358
Financial assets at amortised costs	-	-	-	-	102,374	529	-	102,903
Loans, advances and financing	1,422,112	570,230	559,384	93,669	417,325	108,437	-	3,171,157
Statutory deposit with Bank Negara Malaysia	-	-	-	-	-	-	1,000	1,000
Derivative financial assets	1,097	2,090	361	-	-	-	-	3,548
Total assets	1,731,472	603,439	643,488	113,669	1,140,985	172,200	1,000	4,406,253
Liabilities								
Deposits from customers	1,161,568	586,281	337,767	244,647	1,881	-	-	2,332,144
Deposits and placements from banks and other financial institutions	234,034	575,304	8,720	41	-	-	-	818,099
Derivative financial liabilities	1,273	864	832	-	-	-	-	2,969
Lease liabilities	11	15	-	185	807	5,563	-	6,581
Total liabilities	1,396,886	1,162,464	347,319	244,873	2,688	5,563	-	3,159,793
Net maturity mismatch	334,586	(559,025)	296,169	(131,204)	1,138,297	166,637	1,000	1,246,460

* Contractual maturity refers to the maturity

32. Financial risk management objectives and policies (cont'd.)

(c) Liquidity risk management (cont'd.)

(i) Analysis of Financial Assets and Liabilities By Remaining Contractual Maturities (cont'd.)

Bank	Up to 1 month RM'000	> 1-3 months RM'000	> 3-6 months RM'000	> 6-12 months RM'000	> 1-5 years RM'000	Over 5 years RM'000	Non specific maturity RM'000	Total RM'000
As at 31 December 2022								
Assets								
Cash and short-term funds	160,392	-	-	-	-	-	-	160,392
Deposits and placements with banks and other financial institutions	-	44,574	-	-	-	-	-	44,574
Financial assets at fair value through other comprehensive income	50,924	83,939	92,044	160,000	519,625	71,220	-	977,752
Loans, advances and financing	1,542,429	623,251	220,131	78,217	412,042	90,961	-	2,967,031
Statutory deposit with Bank Negara Malaysia	-	-	-	-	-	-	39,000	39,000
Derivative financial asset	632	939	434	-	-	-	-	2,005
Total assets	1,754,377	752,703	312,609	238,217	931,667	162,181	39,000	4,190,754
Liabilities								
Deposits from customers	1,072,049	446,927	208,171	292,172	2,794	-	-	2,022,113
Deposits and placements from banks and other financial institutions	309,215	520,603	6,129	63	-	-	-	836,010
Derivative financial liabilities	479	1,485	41	-	-	-	-	2,005
Lease Liabilities	-	-	115	161	936	5,077	-	6,289
Total liabilities	1,381,743	969,015	214,456	292,396	3,730	5,077	-	2,866,417
Net maturity mismatch	372,634	(216,312)	98,153	(54,179)	927,937	157,104	39,000	1,324,337

32. Financial risk management objectives and policies (cont'd.)

(c) Liquidity risk management (cont'd.)

(i) Analysis of Financial Assets and Liabilities By Remaining Contractual Maturities (cont'd.)

Bank	Up to 1 month RM'000	> 1-3 months RM'000	> 3-6 months RM'000	> 6-12 months RM'000	> 1-5 years RM'000	Over 5 years RM'000	Non specific maturity RM'000	Total RM'000
As at 31 December 2021								
Assets								
Cash and short-term funds	220,059	-	-	-	-	-	-	220,059
Deposits and placements with banks and other financial institutions	-	-	-	-	-	-	-	-
Financial assets at fair value through other comprehensive income	86,976	31,119	83,743	20,000	621,286	63,234	-	906,358
Financial assets at amortised costs	-	-	-	-	102,374	529	-	102,903
Loans, advances and financing Statutory deposit with Bank Negara Malaysia	1,422,112	570,230	559,384	93,669	417,325	108,437	-	3,171,157
Derivative financial assets	-	-	-	-	-	-	1,000	1,000
Derivative financial assets	1,097	2,090	361	-	-	-	-	3,548
Total assets	1,730,244	603,439	643,488	113,669	1,140,985	172,200	1,000	4,405,025
Liabilities								
Deposits from customers	1,161,568	586,281	337,767	244,647	1,881	-	-	2,332,144
Deposits and placements from banks and other financial institutions	234,034	575,304	8,720	41	-	-	-	818,099
Derivative financial liabilities	1,273	864	832	-	-	-	-	2,969
Lease Liabilities	11	15	-	185	807	5,563	-	6,581
Total liabilities	1,396,886	1,162,464	347,319	244,873	2,688	5,563	-	3,159,793
Net maturity mismatch	333,358	(559,025)	296,169	(131,204)	1,138,297	166,637	1,000	1,245,232

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32. Financial risk management objectives and policies (cont'd.)

(d) Operational risk management

The Bank has implemented the Operational Risk Management Policy which stipulates the operational risk management framework governing identification of risks, assessment of inherent risks, identification of controls, assessment of residual risk, mitigation of risks, monitor and review of risks and communication and consultation.

Operational Risk is defined as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. This definition includes legal risk but excludes strategic and reputational risk.

The Bank understands that good operational risk management is vital to sustainable business success, particularly in the current environment of uncertainties, both domestic and international. The Bank therefore places great importance on effective operational risk management with sufficient coverage of all aspects of operations and is well-prepared to deal promptly with any unpredictable event.

All business units in the Bank are directly responsible for managing their respective operational risks and establishing measures to mitigate and control risks to an acceptable level.

The Bank has a dedicated operational risk management unit, i.e. Operational Risk Management Unit ("ORU"), which is responsible for developing and managing the relevant tools and methodologies to manage operational risks in the Bank.

All operational risk incidents are reported to Management, Risk Management Committee ("RMC") and Board of Directors.

33. Fair values of financial instruments

The following table summarises the carrying amounts and fair values of the financial assets and liabilities, which were not presented at fair value in the Group's and the Bank's statements of financial position:

	Group and Bank			
	2022		2021	
	Carrying amount RM'000	Fair value RM'000	Carrying amount RM'000	Fair value RM'000
Financial Assets				
Financial Assets at amortised costs	-	-	102,195	103,382
Loans, advances and financing	2,796,567	2,796,647	3,070,088	3,070,168

The fair values of the Group's and the Bank's financial assets, money market instruments and corporate bonds are estimated at their market values as disclosed in Note 6 and 7. The fair value of loans is based on the carrying value of the loans and accrued interest receivable net of impairment allowance as most of the loans are floating rate loans.

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33. Fair values of financial instruments (cont'd.)

The nominal/notional amount and fair value of derivatives are:

	Group and Bank 2022		
	Nominal/ notional amount RM'000	Positive fair value RM'000	Negative fair value RM'000
Forward foreign exchange contracts	350,607	2,005	(2,005)

	Group and Bank 2021		
	Nominal/ notional amount RM'000	Positive fair value RM'000	Negative fair value RM'000
Forward foreign exchange contracts	913,470	3,548	(3,113)

The following methods and assumptions are used to estimate the fair values of the following classes of financial instruments:

(i) Cash and cash equivalents, deposits and placements with banks and other financial institutions, deposits from customers, banks and other financial institutions, bills and acceptances payable, other assets/liabilities

The fair value of financial assets measured through profit and loss, other comprehensive income and amortised costs are estimated based on broker/dealer price quotations. Unquoted securities were revalued using Cost/Asset Based Approach, specifically the Adjusted Net Assets Method.

(ii) Derivative financial instruments

Derivative products valued using valuation technique with significant market observable inputs are mainly interest rate swaps, currency swaps and forward exchange contracts. The most frequently applied valuation techniques include forward pricing and swap models, using present value calculations. The models incorporate various inputs including the credit quality of counterparties, foreign exchange and forward rates and interest rate curves.

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33. Fair values of financial instruments (cont'd.)

(iii) Determination of fair value and fair value hierarchy

The Group and the Bank use the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: Quoted (unadjusted) prices in active markets for identical assets or liabilities;
 Level 2: Other techniques for which all inputs which have a significant effect on the recorded fair values are observable, either directly or indirectly;
 Level 3: Techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.

The following table shows the analysis of financial instruments recorded or disclosed at their fair values by level of hierarchy:

Group and Bank 31 December 2022	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
<u>Financial assets at FVOCI</u>				
<u>(Note 6)</u>				
Money market instruments:				
Malaysian Government Securities	-	281,654	-	281,654
Government Investment Issue	-	303,319	-	303,319
Negotiable Instruments of Deposit	-	100,192	-	100,192
Unquoted securities in Malaysia:				
Corporate bonds	-	290,548	-	290,548
Shares	-	-	13,964	13,964
	-	975,713	13,964	989,677
<u>Derivatives</u>				
Derivative financial assets				
Unrealised gain on derivatives	-	2,005	-	2,005
Derivative financial liabilities				
Unrealised loss on derivatives	-	(2,005)	-	(2,005)

There was no financial assets measured at fair value through profit and loss in the current financial year ended 31 December 2022.

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33. Fair values of financial instruments (cont'd.)

(iii) Determination of fair value and fair value hierarchy (cont'd.)

Group and Bank	Level 1	Level 2	Level 3	Total
31 December 2021	RM'000	RM'000	RM'000	RM'000
<u>Financial assets at FVOCI</u>				
<u>(Note 6)</u>				
Money market instruments:				
Malaysian Government Securities	-	175,244	-	175,244
Government Investment Issue	-	381,223	-	381,223
Negotiable Instruments of Deposit	-	80,015	-	80,015
Unquoted securities in				
Malaysia:				
Corporate bonds	-	249,199	-	249,199
Shares	-	-	13,460	13,460
	-	885,681	13,460	899,141
<u>Derivatives</u>				
Derivative financial assets				
Unrealised gain on derivatives	-	3,548	-	3,548
Derivative financial liabilities				
Unrealised loss on derivatives	-	(3,113)	-	(3,113)

There was no financial assets measured at fair value through profit and loss in the current financial year ended 31 December 2021.

Movement in Level 3 financial instruments measured at fair value

The following table shows a reconciliation of the opening and closing amounts of Level 3 financial assets which are recorded at fair value:

Equity instrument at FVOCI	Group and Bank	
	2022	2021
	RM'000	RM'000
Balance at beginning of financial year	13,460	12,770
Gain recognised in other comprehensive income	504	690
Balance at end of financial year	13,964	13,460